

# **BUDGET AND RESOURCES SCRUTINY COMMITTEE 2023/24 DRAFT BUDGET CHALLENGE MEETINGS**

**Wednesday 4 January 2023 (19:00 hrs)**

**Tuesday 10 January 2023 (19:00 hrs)**

**Thursday 12 January 2023 (19:00 hrs)**

**Tuesday 17 January 2023 (19:00 hrs)**

## **ITEM 4**

**DRAFT COUNCIL BUDGET 2023/24 AND MEDIUM TERM FINANCIAL PLAN 2023/24 TO 2026/27**

**ANNEX A: Budget Pressures (pages 2 to 3)**

**ANNEX B: Budget Reductions and Income Proposals (pages 4 to 5)**

**ANNEX C: One-Off Budget Pressures (pages 6 to 7)**

**ANNEX D: Fees and Charges (pages 8 to 14)**

**ANNEX H: Capital Programme (pages 15 to 29)**

**ANNEX J: GF Risk Assessment (pages 30 to 31)**

**ANNEX K: Earmarked Reserves (pages 32 to 34)**



Service Group	Budget Pressure (New or Revision)	New Reference number	Old Reference Number	Lead Officer	Proposal Description	Risk Level	Budget 2022/23	2023/24	2024/25	2025/26	2026/27	Reason	Justification
							£000s	£000s	£000s	£000s	£000s		
					Name, What is the Pressure, Why has it occurred and what are the key assumptions behind the values and dependencies that might impact on this (explain if these change by year)	High, Medium, Low* for definitions see below data	Current Year Gross Budget £'000						
Children's Services	Revision	P23-6L	P22-7L	Mac Heath	<b>Home to School Travel</b> - 1,400 children currently receive support to access school, the majority of these are children with Special Education Needs that require specialist school placements. The number of pupils entitled to home to schools transport is expected to increase by 7% in 2023/24 and future years, in line with growth forecast in the number of children with an EHCP. There is a higher increase in 2023/24 to bring the base budget in to line with current spend, reflecting additional costs of transport (related to fuel increases), the number of children being transported out of borough and higher levels of complexity requiring different types of transport. Future year pressures are based on the expected additional routes required as a result of increasing pupil numbers and their complexities.	HIGH	5,708	632	312	375	407	DEMOGRAPHY	BUSINESS CASE
Children's Services	Revision	P23-7L	P22-8L	Mac Heath	<b>Children with Disabilities (CWD)</b> - The average annual cost of a package of support has increased from £4,715 at April 2021 to £6,102 at April 2022 (an increase of 29%) which is as a result of additional complexity and a number of cases now requiring 2:1 support. As in line with general growth in the number of children with an Education & Health Care Plan (EHCP), we are also anticipating additional growth each year of ten cases. Like many areas, particularly within social care, demand trends have been more volatile as a result of Covid and demand and complexity continue to be monitored closely.	HIGH	1,366	298	64	67	71	DEMOGRAPHY	BUSINESS CASE
Children's Services	Revision	P23-8L	P22-9N	Mac Heath	<b>Children's Social Care Placements</b> - Increase in the complexities of children becoming looked after and those requiring permanent placements such as special guardianship, adoption, staying put and residence orders. The current lack of in-house capacity has resulted in children being placed in external, higher cost placements. Also due to the complexity of children's needs, specialist placements such as high cost secure and residential placements are also being required. The pressure for 2023/24 is based on the current known placements and trends. For 2024/25 onwards demand has been estimated by looking at the expected increase in child population.	HIGH	17,828	747	262	265	268	DEMOGRAPHY	BUSINESS CASE
Children's Services	New	P23-9N	New	Mac Heath	<b>Education Psychology Team</b> - The number of children in Milton Keynes with an EHCP increased by 10% between January 2020 and January 2021, by 7% between January 2021 and January 2022, and has continued to increase by a further 5% between January 2022 and July 2022. As a result of the additional assessments required, an additional budget is required to be able to meet this demand (assessed based on 34 cases at £1,200 per case).	LOW	697	40	0	0	0	DEMOGRAPHY	BUSINESS CASE
Children's Services	New	P23-10N	New	Mac Heath	<b>SEN Team Capacity</b> - The number of children in Milton Keynes with an EHCP increased by 10% between January 2020 and January 2021, by 7% between January 2021 and January 2022, and has continued to increase by a further 5% between January 2022 and July 2022. As a result of the additional assessments required, an additional budget is required to be able to meet this demand - this pressure allows for one additional post.	LOW	349	39	0	0	0	DEMOGRAPHY	BUSINESS CASE
Children's Services	New	P23-11N	New	Mac Heath	<b>Creation of a Contextual Safeguarding Hub Team</b> - The service changes that will result from this budget pressure form a significant part of our action plan to respond to the evidence of youth exploitation. Milton Keynes has seen a rise in serious youth violence, increased reports of missing episodes, criminal exploitation and County Lines, all concerns related to extra-familial harm and contextual risks. It is proposed to create a new multi-agency Contextual Safeguarding team to support with caseloads of complex young people, which are more time consuming and so currently keeping caseloads high in the Family Support Teams (FST). This proposal provides the additional benefit of freeing up resource in the FST, as approximately 72-80 cases will transfer from FST to the new team. Without these changes there is a considerable risk that pressures in the service at present will continue to grow. The additional staff required to provide a statutory presence and oversight is 3 social workers and a part funded Team Manager.	LOW	0	156	0	0	0	DEMOGRAPHY	BUSINESS CASE
Children's Services	New	P23 - 12N	New	Mac Heath	<b>Family Support Team Expansion</b> - MK Children's Services (CSC) continue to review and adapt its services and approach to reflect the changing needs and demography of a growing city. The last few years have accelerated some of the challenges faced by children and young people and we need to respond to the challenges ensuring we are offering a high quality service to children and families in Milton Keynes. The service changes that will result from this budget pressure form a significant part of the action plan to be a "Good" authority. Without these changes there is a considerable risk that pressures in the service at present will continue to grow, with the result being that the service delivery is compromised and children not being safeguarded appropriately. It is proposed to expand the Family Support Teams (FST) to increase capacity of caseloads and create better management oversight of them. This proposal seeks to increase the number of FST's, create a Service Manager role, regrade Deputy Team Managers to Team Managers and increase the number of Social Workers by 4 across the service.	LOW	4,464	411	0	0	0	DEMOGRAPHY	BUSINESS CASE

Service Group	Budget Pressure (New or Revision)	New Reference number	Old Reference Number	Lead Officer	Proposal Description	Risk Level	Budget 2022/23	2023/24	2024/25	2025/26	2026/27	Reason	Justification
							£000s	£000s	£000s	£000s	£000s		
					Name, What is the Pressure, Why has it occurred and what are the key assumptions behind the values and dependencies that might impact on this (explain if these change by year)	High, Medium, Low* for definitions see below data	Current Year Gross Budget £'000						
Children's Services	New	P23-13N	New	Mac Heath	<p><b>Young Peoples Supported Housing</b> - Services are currently delivered through a block contract which started in January 2017 and is due to end in October 2023. The current contract provides for 52 placements and since August 2019 the block contract has been supplemented by a provider framework where additional placements and services are secured on a spot purchase basis. The delivery model of the new contract will provide an additional 23 placements within the block contract along with the implementation of a Dynamic Purchasing System (DPS) to commission individual placements for young people, modelling options and a mix of a block contract and framework seems the most cost effective option. It is anticipated that by using the DPS Framework may increase competition and prices may decrease from the previous costs, and provide an opportunity to commission specialist independent living placements at reasonable costs, which may prevent those complex young people escalating into residential care, thereby providing an opportunity for cost avoidance in the external placements budget. This pressure relates to a Delegated Decision taken on 12 July 2022 for Young People's Supported Accommodation.</p>	MEDIUM	521	330	275	0	0	DEMOGRAPHY	BUSINESS CASE
					<b>Total Children's Services</b>			<b>2,653</b>	<b>913</b>	<b>707</b>	<b>746</b>		

Medium Term Financial Strategy 2023/24 - 2026/27 - Budget Reductions and Income Growth

ITEM 4: Annex B

Portfolio Holder Name	Service Group	New Ref No.	Old Ref No.	Reduction or Income Dropdown	Lead Officer	Proposal Description	Brief Comment on external service delivery impact (restricted to 1000 characters)	Context/ Mitigation of any adverse impact	2023/24 £000s	2024/25 £000s	2025/26 £000s	2026/27 £000s	2023/24 Potential FTE Reduction	Primary Strategy Category Chose from drop down	Delivery Risk Rating Chose From Drop down	Status
Emily Darlington	Adult Services	S23-1L	S22-1L	Reduction	Victoria Collins	<b>Homeless Prevention &amp; Access</b> - Reduction in number of families and individuals in temporary accommodation by move onto Assured Shorthold Tenancy or Flexible Tenancy arrangement, reduction in nightly rates and length of stay in accommodation and more focus on prevention, in areas such as domestic violence, family breakdown.	<b>Homeless Prevention &amp; Access</b> has seen an increase in demand for Temporary Accommodation (TA) from 2021/22 due to Covid's impact on the economy with ending of furlough, growth in unemployment, Private Rented Sector (PRS) Landlord evictions, mortgage repossessions, Domestic Violence Abuse and impact from losing move-on capacity due to voids and repairs. Over the last 12 months on average there have been 77 new entrants per month into TA, compared to an average of 59 the previous year.	Significant impact on Nightly Lets rental sector which provide very bad value currently. This can be mitigated where Landlords will be given the opportunity to switch to the new Assured Shorthold Tenancy or Flexible Tenancy arrangements. Net saving position disclosed in schedule.	0	-350	-428	0	0.00	Thinking Differently	Amber	Revised
Emily Darlington	Adult Services	S23-2L	S22-2L	Reduction	Victoria Collins	<b>Homeless Prevention &amp; Access</b> - in order to deliver the invest to save proposals (S22-1L), additional staff were required to be able to deliver this but as the demand in the service reduces (in line with assumptions in the business case), staffing in the service can be scaled down to align with new levels of demand.	Saving is the ending of Invest to Save establishment posts which are currently funded to deliver the overall saving.	Demand will continue to be monitored to determine potential impact on staffing requirements.	0	-300	0	0	0.00	Thinking Differently	Amber	Revised
Emily Darlington	Adult Services	S23-3N	New	Reduction	Victoria Collins	<b>Manor House</b> - contract agreement reduction in fees charged by Buckinghamshire CCG, due to the reduction in client numbers.	The Manor House contract is an agreement between MKCC and Buckinghamshire CCG to host a specific number of clients that were previously in long stay hospital and were released into the community as part of an historic agreement. The charge reduces as of when the clients are deceased. Based on the latest client figures received we are proposing the savings detailed below. There is no anticipation for the client numbers to increase as the agreement prevents this from happening.	This is a result of a reduction in current client numbers, with no new clients entering the service.	-116	0	0	0	0.00	Working Together	Green	New
Emily Darlington	Adult Services	S23-4N	New	Income	Victoria Collins	<b>Internal Daycare and Short Breaks</b> - the daycare centres and short breaks provide day sessions and respite stays to service users who are funded via the CCG. The CCG commission the service and the needs are highly complex therefore demanding a high rate per session the saving is anticipated to be above the budgeted income amount therefore does not impact the deliverability of the service itself	Internal day care and Carer Short Breaks service provide day care and respite/overnight stays to those identified as having a care need. Bedford, Luton and MK ICB currently commission the service for service users who have high complex care needs and therefore are eligible for Continuing Healthcare (CHC). A full cost recovery exercise was undertaken in 19/20 to establish the rate this has since been uplifted to reflect the current staffing and building costs and the current cohort is assumed to remain attending the service as per 22/23 admissions register.	The service is a MKCC internal provision	-416	0	0	0	0.00	Working Together	Green	New
Emily Darlington	Adult Services	S23-5N	New	Reduction	Victoria Collins	<b>Role Consolidation</b> - reduction in headcount across Adult Services by streamlining roles, and bringing services together.	Minimal impact on service delivery	Savings have been made across the Adult Services directorate. £0.183m achieved via a senior management restructure and £507m to be delivered from streamlining of management across service areas. A further £0.359m will be delivered by streamlining teams and functions across Adult Services (consultation to take place in December/January).	-1,049	0	0	0	16.20	Thinking Differently	Amber	New
<b>Total Adult Services</b>									<b>-1,581</b>	<b>-650</b>	<b>-428</b>	<b>0</b>	<b>0.00</b>			
Zoe Nolan	Children's Services	S23-6N	New	Reduction	Mac Heath	<b>Role Consolidation</b> - A review of services across the Directorate has been undertaken and includes the consolidation of some roles and functions to mitigate the impact on frontline delivery. This revision includes some Children's Centre functions, alongside some Supported Employment and Youth engagement activities. Through this work efficiency savings have been identified whilst continuing to address service delivery and management oversight for the most vulnerable children and families.	Minimal impact on service delivery		-510	0	0	0	17.50	Thinking Differently	Amber	New
<b>Total Children's Services</b>									<b>-510</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17.50</b>			
<b>Total Public Health</b>									<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>			
Paul Trendall (interim)	Customer & Community	S23-7N	New	Reduction	Sarah Gonsalves	<b>Role Reduction</b> - Removal of vacant positions	Minimal impact on service delivery	1 x Leisure Manager retired and not recruited into post, 1 x Leisure Officer, 1 x Community Solutions Manager vacancies not filled	-186	0	0	0	3.00	Thinking Differently	Green	New
<b>Total Customer and Community Services</b>									<b>-186</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3.00</b>			
Rob Middleton	Finance and Resources	S23-8N	New	Reduction	Steve Richardson	<b>Shared Services</b> - Service savings and efficiencies across the partnership from role consolidation from all service areas (MKC Share only)	Minimal impact on service delivery	A number of budget reductions have been agreed by the Shared Services Board which will deliver savings to all 4 partner Councils from April 2023. This involves the deletion of roles within the shared service operations, including vacant posts and some potential compulsory redundancies. Note: No MKCC employee is impacted by these proposals.	-100	0	0	0	0.00	Working Together	Green	New
Rob Middleton	Finance and Resources	S23-9N	New	Reduction	Steve Richardson	<b>Role Consolidation and Rationalisation</b> - A review of roles across the Directorate has been completed resulting in a number of roles being removed from the establishment across HR, ICT and Finance, together with a small budget saving on Internal Audit direct expenditure.	Some Impact on Service Delivery within HR, minimal impact in other service areas.	We have deleted 2 permanent roles within ICT (£80k saving) reflecting service changes, in particular the transition to Azure Cloud, 1 role in Finance (£40k) to reflect current workloads and 3 roles in HR (£113k) which will require some changes to the current operating model and reflects reduced workload in schools traded services. A saving of £20k has also been made against the Internal Audit staff budget, which was not required.	-253	0	0	0	6.00	Thinking Differently	Green	New
<b>Total Finance &amp; Resources</b>									<b>-353</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6.00</b>			
<b>Total Chief Executive, Social Care and Housing</b>									<b>-2,630</b>	<b>-650</b>	<b>-428</b>	<b>0</b>	<b>26.50</b>			
Rob Middleton	Law & Governance	S23-10N	New	Reduction	Sharon Bridglasingh	<b>Role Rationalisation</b> - Removal of vacant position in Business Support Governance.	Minimal impact on service delivery as role is currently vacant.	Deletion of 1 full time vacant post of Business Manager	-50	0	0	0	1.00	Thinking Differently	Green	New
<b>Total Law and Governance</b>									<b>-50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1.00</b>			
Pete Marland	Planning & Placemaking	S23-11N	New	Reduction	Paul Thomas	<b>Departmental Restructure</b> - Removed one Head of Service role by way of redundancy, and one manager role by way of retirement and not refilling.	Some impact on service delivery, but restructure moved Landscape Architecture to Environment & Property Directorate.	Restructure resulting in a saving of (£95k). Area Manager retired and not recruited to fill the vacancy saving (£104k).	-199	0	0	0	2.00	Thinking Differently	Green	New
<b>Total Planning &amp; Placemaking</b>									<b>-199</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2.00</b>			
Rob Middleton	Environment and Property	S23-12L	S22-9L	Reduction	Stuart Proffitt	<b>Closure of the Theatre Car Park</b> - closure approved in Delegated Decision 17 November 2020. The saving has been slipped to 23/24 as NNDR will still be payable up until the point the car park is sold.	No impact on service delivery	The number of sessions in the theatre car park fell from around 450,000 sessions a year in 2017/18 to about 300,000 in 2019/20, a 33% drop. This mirrored the changing level of shopping provision in that area of the centre and the provision of new private car parking facilities. The car park has been marketed for sale and is expected to be completed by autumn 2023. The only remaining costs are the NNDR. When the car park closes, there will be both other MKC on street spaces to take up the demand along with private provision, such as the John Lewis car park.	-50	-53	0	0	0.00	Being Smarter	Green	Previously agreed
Rob Middleton	Environment and Property	S23-13N	New	Reduction	Stuart Proffitt	<b>Waste Transfer Station</b> - a revised commercial model was agreed with the new recycling contractor (as part of their acquisition of the previous operator of the Waste Transfer Station) This new model yields a 80% return on the value of the basket of commodities. This model has proven beneficial to the Authority and is resulting in the Council being able to reduce the income pressure of £0.700m . Refer to pressure P23-27L	No impact on service delivery	As noted below in the Waste Tonnage Reduction saving, the introduction of wheeled bins is expected to increase the recycling tonnage. This will have a positive impact on this saving due to the 80% income stream. However, the recycle market is volatile and impacted on a range of external factors which could conversely reduce the income received. The saving is pitched at a mid-point scenario.	-280	0	0	0	0.00	Thinking Differently	Amber	New

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Jenny Wilson-Marklew	Environment and Property	S23-14N	New	Reduction	Stuart Proffitt	Concessionary Fares - Review of English National Concessionary Travel Scheme (ENCTS) uplift. Last year DfT guidelines required MKCC to ringfence payments of 80% of the pre-Covid concessionary usage funding for concessionary fares. DfT guidance has now reverted to payments based on actual usage.	Bus companies may have been using the ENCTS funding to support services that are precarious. The government are also providing substantial funding to maintain services.	The DfT have advised to return to payments of ENCTS based on actual usage. The council will work with bus companies to monitor the impact.	-500	0	0	0	0.00	Being Smarter	Amber	New
Paul Trendall (interim)	Environment and Property	S23-15N	New	Reduction	Stuart Proffitt	Waste Tonnage Reduction - the 22/23 budget was set on an estimated residual waste tonnage of 85,000 per annum based on increased in waste levels during the summer in 2021. However, since November 2021, there has been a consistent level lower than expected. Therefore, the budget for 23/24 has been reduced to 80,000 tonnes a year.	No impact on service delivery	The residual waste level will be impacted by the any economic recession and also the introduction of wheeled bins in 2023. However, the exact impact on these factors is not known. The saving has been developed around specialist scenario analysis and will be reviewed monthly to understand any differential trends. There is likely to be a further iteration of this saving in 24/25 and 25/26, as the impact of the new wheeled bin service becomes clearer.	-400	0	0	0	0.00	Being Smarter	Amber	New
Paul Trendall (interim)	Environment and Property	S23-16N	New	Income Growth	Stuart Proffitt	Car Parking Income - Following on from the significant drop in car parking income during COVID, it has been difficult to estimate the return of shoppers to the Centre MK and of employees requiring staff permits. The 22/23 budgeted income level was based on the data at the time, but 22/23 has seen car parking users at a higher level than anticipated.	The current car parking service will continue as normal, the saving is as a result of higher demand than anticipated when the 22/23 budget was set	There is always a risk that car parking user behaviour will change and that this will see a downturn in car parking income. For example, the cost of living crisis may reduce shopper numbers. The additional income being put forward in the budget takes a risk based view into account.	-850	0	0	0	0.00	Thinking Differently	Green	New
Paul Trendall (interim)	Environment and Property	S23-17N	New	Reduction	Stuart Proffitt	Role Consolidation and Rationalisation - A restructure within the Highways team has resulted in the majority of the staffing savings within E&P, along with deletion of 2 posts in the Property team as the posts became vacant and the consolidation of the 2 Head of Service posts in Housing Maintenance and Investment and Corporate Health and Safety.	No negative impact on any of the teams or the service delivery of the teams is expected	The Highways and Transport restructure and integration has taken into account the increased capital/tariff programme and looked to ensure capital recharges are appropriate. It has also combined the Highways and Transport teams into 1 area which has resulted in posts being deleted/combined. Vacant post deletion was considered on a wider basis. The consolidation of the 2 Head of Service posts in Housing Maintenance and H&S reflect the interlinkages within the 2 areas and results in both a GE and HRA saving.	-404	0	0	0	9	Thinking Differently	Green	New
Paul Trendall (interim)	Environment and Property	S23-24N	New	Reduction	Stuart Proffitt	New Integrated Environment and Waste Contract - Following the successful commissioning of the new Integrated Environment and Waste Contract, a saving of £0.200m has been identified that will offset the costs of the additional running costs of the new property purchased in Wolverton, following a decision by Full Council on September 14th. The saving is based on the financial submissions of the preferred bidder. Refer to pressure P23-35N	The saving has been found within the new contract costings and will not impact on the service delivery within the agreed specification.	A detailed competitive dialogue commissioning process has been concluded regarding a new Integrated Environment and Waste contract and the saving has been determined from the financial analysis of that process.	-200	0	0	0	0	Thinking Differently	Green	New
Paul Trendall (interim)	Environment and Property	S23-18L	S22-13N	Reduction	Stuart Proffitt	Household Waste Recycling Centres (scrutinised in 21/22, this is the completion of the forecast saving) - introduction of Automatic Number Plate Recognition (ANPR), by continuing with the booking system but introducing ANPR to check compliance rather than the need for staff managing the process at the gate will result a saving. The total saving is £0.120m of which £0.100m was achieved in 22/23 but with one off implementation costs of £0.020m. This saving in 23/24 takes the full saving up to £0.120m in the budget.	The ANPR system will allow the booking system to continue but will prevent the need for added staff on the gate to ensure compliance.	The ANPR system has been in place successfully all through 22/23.	-20	0	0	0	0.00	Thinking Differently	Green	Previously agreed
<b>Total Environment and Property</b>									<b>-2,704</b>	<b>-53</b>	<b>0</b>	<b>0</b>	<b>9.00</b>			
<b>Total Corporate and Deputy Chief Executive</b>									<b>-2,953</b>	<b>-53</b>	<b>0</b>	<b>0</b>	<b>14.00</b>			
Rob Middleton	All	S23-20N	New	Reduction		Role Consolidation - to be confirmed			-65	0	0	0		Thinking Differently	Amber	New
Rob Middleton	Environment and Property	S23-21L	S22-15L	Income Growth	Stuart Proffitt	MKDP Dividend - this will be delivered by MKDP via the Accountability Framework and through commercial activity.	The 2020/21 target of £0.500m is being delivered by MKDP as part of their Investment Strategy.	MKCC works closely with MKDP to track and monitor its business activities. As such, this close working relationship will enable any risks to be highlighted and allow action to be undertaken to mitigate the risk if possible.	-700	-600	0	0	0.00	Working Together	Amber	Revised
Rob Middleton	Environment and Property	S23-22N	New	Reduction	Stuart Proffitt	Property Asset Rationalisation - The property team, working alongside services, are taking a strategic view of the council's operational building and land to assess both the possible capital receipt from disposal and in the case of this savings target, the reduced running costs of buildings. There is a programme of property mergers what is continually being developed and implemented as appropriate	A change programme called 'Every Day Matters – Smarter Working' is now well underway which is making good progress on managing this change carefully, with proper consideration being given to key issues like customer service and IT.	There will be some one-off costs involved in making these changes, for example additional ICT costs, and a steering group is in place to ensure these are well planned and managed.	-250	-250	-100	-173	0.00	Thinking Differently	Amber	New
Rob Middleton	Environment and Property	S23-23L	S22-16L	Reduction	Stuart Proffitt	Facilities Rationalisation - As part of our COVID-19 Management Action Plan, a savings target of £0.400m was set for property and facilities management savings linked to a move to greater home working allowing for the consolidation of buildings.	A change programme called 'Every Day Matters – Smarter Working' is now well underway which is making good progress on managing this change carefully, with proper consideration being given to key issues like customer service and IT.	There will be some one-off costs involved in making these changes, for example additional ICT costs, and a steering group is in place to ensure these are well planned and managed.	-127	0	0	0	0.00	Thinking Differently	Green	Revised
<b>Total Management Action Plan</b>									<b>-1,142</b>	<b>-850</b>	<b>-100</b>	<b>-173</b>	<b>0.00</b>			
<b>GRAND TOTAL</b>									<b>-6,725</b>	<b>-1,553</b>	<b>-528</b>	<b>-173</b>	<b>40.50</b>			

Strategy Category	Description
Thinking Differently	Long term planning, innovation, new technologies and ways of working, reducing failure demand, commercialism
Being Smarter	Reducing costs, value for money, managing expectations, improving customer services.
Working Together	Co-op council, partnerships, integration, parishes, VCSE sector, growth deals.

	2023/24	2024/25	2025/26	2026/27
Green	- 2,971	- 53	-	-
Amber	- 3,754	- 1,500	- 528	- 173
AmberRed	-	-	-	-
Red	-	-	-	-
<b>Total</b>	<b>- 6,725</b>	<b>- 1,553</b>	<b>- 528</b>	<b>- 173</b>

Portfolio Holder	Service Group	New Budget Pressure Ref	Old Budget Pressure Ref	Lead Officer	Proposal Description	2023/24	2024/25	2025/26	2026/27	Category	Status
						£000s	£000s	£000s	£000s		
Emily Darlington	Adult Services	OP23-1L	OP22-2N	Victoria Collins	Homelessness - Support costs for running the bus station emergency crisis accommodation (utilities, rent and support costs).	150	100	0	0	General	Previously agreed
Emily Darlington	Adult Services	OP23-2N	New	Victoria Collins	Old Bus Station (one off) - additional pressure due to staffing costs. The Rough Sleeper Initiative Grant did not award funding to pay for staff at the Old Bus Station. The Old Bus Station went live in 2022/23 and allows up to 18 rough sleepers (single, male) to stay and receive support to prevent homelessness.	155	186	150	0	General	New
Emily Darlington	Adult Services	OP23-17N	New	Victoria Collins	Social Care Reform - transitional costs for preparation of social care reform, including systems set up costs and staffing (funded from Social Care Reform transition funding).	150	150	0	0	General	New
<b>Total Adult Services</b>						<b>455</b>	<b>436</b>	<b>150</b>	<b>0</b>		
Zoe Nolan	Children's Services	OP23-18N	New	Mac Heath	Youth Counselling - two year grant funding allocation for youth counselling, as part of the Early Support Hub as a result of exceptional demand caused by the pandemic (funded from the Strategic Public Health Reserve).	25	25	0	0	New Policy choice	New
Zoe Nolan	Children's Services	OP23-19N	New	Mac Heath	Young People Mental Health - two year grant funding allocation for mental health support for vulnerable LGBTQ+ young people (funded from the Strategic Public Health Reserve).	50	50	0	0	New Policy choice	New
<b>Total Children's Services</b>						<b>75</b>	<b>75</b>	<b>0</b>	<b>0</b>		
Jane Carr	Public Health	OP23-3L	OP22-3N	Oliver Mytton	Public Health Resource - to create additional capacity for a three-year period across the shared public health team to better integrate health into urban planning and place making. Funding will be for 1.4FTE with costs split between MKC, BBC and CBC. Funded from the Strategic Public Health Reserve.	41	41	0	0	General	Previously agreed
Jane Carr	Public Health	OP23-4L	OP22-4N	Oliver Mytton	Health Inequalities Improvement Plan - to deliver the Council Plan objective (item 24) and to deliver a multi-agency Health Inequalities Improvement Plan for renewal estates. Funded from the Strategic Public Health Reserve	250	250	0	0	General	Previously agreed
<b>Total Public Health</b>						<b>291</b>	<b>291</b>	<b>0</b>	<b>0</b>		
Paul Trendall	Customer and Community Services	OP23-5L	OP22-7N	Sarah Gonsalves	Casino – Vulnerable Gamblers - reduction in contribution from Aspers Casino as a result of the closure during the COVID pandemic. The MTFP reflects the agreed amounts as per deed of variation agreement. The variation agreement has been sealed and was signed in September 2021. The shortfall will be met by the Public Health Reserve.	140	0	0	0	General	Previously agreed
Paul Trendall	Customer and Community Services	OP23-7L	OP22-15N	Sarah Gonsalves	Casino License - temporary reduction in contribution from Aspers Casino as a result of the closure during the COVID pandemic (in line with the recent deed of variation agreement signed with the Casino in September 2021).	375	0	0	0	General	Previously agreed
Paul Trendall	Customer and Community Services	OP23-22N	New	Sarah Gonsalves	Parish Support Fund - we will make funds available to the most deprived parishes for new and additional community based cost of living support projects.	150	0	0	0	New Policy choice	New
<b>Total Customer and Community Services</b>						<b>665</b>	<b>0</b>	<b>0</b>	<b>0</b>		
Rob Middleton	Finance & Resources	OP23-8L	OP22-25N	Steve Richardson	Digital Recruitment Officer - CLT approved a 12 month appointment in 2020 in order to maximise our digital reach when recruiting - this has been very successful in a number of service areas and given current recruitment challenges the funding for this is to be extended for a minimum period of 2 years. A review of the Councils HR support needs will be completed ahead of this to determine the appropriate offer and funding, with the aim of absorbing this costs through staff turnover.	33	0	0	0	General	Previously agreed
Rob Middleton	Finance & Resources	OP23-9N	New	Steve Richardson	Business Rates Appeals and Completions Service - External support and advice to be obtained to assist with forecasting for the appeals provision, growth for the MTFP, and technical support and advice for serving completion notices and valuation & rating matters. This will be run initially as a pilot.	25	25	0	0	General	New
Rob Middleton	Finance & Resources	OP23-20N	New	Steve Richardson	Cost of Living Additional Support - funding to extend current schemes and introduce new ones to support local residents during the cost of living crisis.	500	0	0	0	New Policy choice	New
Rob Middleton	Finance & Resources	OP23-21N	New	Steve Richardson	Homeowner Mortgage Interest Relief Fund - We will introduce a scheme to provide short term support for increased mortgage interest payments to prevent homelessness while options are discussed with lenders. Rates are set to peak in Q2 in 2023.	250	0	0	0	New Policy choice	New
<b>Total Finance and Resources</b>						<b>808</b>	<b>25</b>	<b>0</b>	<b>0</b>		
Robin Bradburn	Economy and Culture	OP23-6L	OP22-11L	Michael Bracey	Funding for Festival of Creative Urban Living (£50k every two years). This will be funded from the Events Reserve.	0	50	0	50	Previous Policy Choice	Previously agreed
Robin Bradburn	Economy and Culture	OP23-23N	New	Michael Bracey	Milton Keynes International Festival - Additional £50k for 2023 (£300k previously approved) to provide more free places to those on low incomes and from diverse backgrounds and contributions to the 2025 festival.	50	0	300	0	New Policy choice	New
Robin Bradburn	Economy and Culture	OP23-24N	New	Michael Bracey	City of Code and Light - funding to support annual event that has won Arts Council support	40	40	40	0	New Policy choice	New
Robin Bradburn	Economy and Culture	OP23-25N	New	Michael Bracey	CMK Events Fund - to support free city centre events to boost visitor numbers	100	100	100	0	New Policy choice	New
<b>Total Economy and Culture</b>						<b>190</b>	<b>190</b>	<b>440</b>	<b>50</b>		
<b>Total Chief Executive, Social Care and Housing</b>						<b>2,484</b>	<b>1,017</b>	<b>590</b>	<b>50</b>		
Rob Middleton	Law & Governance	OP23-10N	New	Sharon Bridglalsingh	Legal Academy - Creation of an Academy to recruit and train graduates to qualify and provide a sustainable resource to be used across the legal service	66	67	67	0	General	New
Rob Middleton	Law & Governance	OP23-11L	OP22-9L	Sharon Bridglalsingh	Local Elections - costs of local elections are not consistent each year due to some elections being combined with those that generate central government funding to offset some of the local costs. Recently reserves have been used to offset the pressure where there is no central government funding however this is now exhausted.25/26 is a fallow year so no added budget required.	300	155	0	300	General	Revised
Rob Middleton	Dem Services	OP23-26N	New	Sharon Bridglalsingh	Council Champion funding - Small level of resource to support new Ethnic Minority, LGBTQ and Youth Champion roles (2k each for two years)	6	6	0	0	New Policy choice	New
<b>Total Law &amp; Governance</b>						<b>372</b>	<b>228</b>	<b>67</b>	<b>300</b>		
Pete Marland	Planning and Placemaking	OP23-12L	OP22-20N	Paul Thomas	Neighbourhood Planner - Second year of previously approved Neighbourhood Planner post - all planning policy functions are contained within one team enabling full oversight and understanding of the policy framework; a more proactive engagement with groups preparing Neighbourhood Plans to ensure future plans are fit for purpose; and enabling a programme of engagement with groups on neighbourhood planning to be undertaken.	46	0	0	0	General	Previously agreed

Portfolio Holder	Service Group	New Budget Pressure Ref	Old Budget Pressure Ref	Lead Officer	Proposal Description	2023/24	2024/25	2025/26	2026/27	Category	Status
						£000s	£000s	£000s	£000s		
Pete Marland	Planning and Placemaking	OP23-13N	New	Paul Thomas	<b>BESS Cloud Based Planning system</b> - this project is currently being procured - once the implementation starts the new system and the legacy system will need to run in parallel until the new system is fully bedded in. This creates a pressure of an additional system licence for the length of the implementation project of the new system.	72	72	72	0	General	New
Pete Marland	Planning and Placemaking	OP23-27N	New	Paul Thomas	<b>New City Plan Software</b> - Funding for a new engagement platform to improve consultation and management of responses on the New City Plan.	75	0	0	0	New Policy choice	New
Pete Marland	Planning and Placemaking	OP23-28N	New	Paul Thomas	<b>Central Milton Keynes Development Framework</b> - funding to undertake work to enable a framework for the development of the city centre similar to that done for Bletchley	75	0	0	0	New Policy choice	New
Pete Marland	Economy and Culture	OP23-29N	New	Paul Thomas	<b>Economic Development</b> - funding to extend existing schemes or develop new schemes to support the local economy and businesses during the recession	500	0	0	0	New Policy choice	New
Pete Marland	Economy and Culture	OP23-30N	New	Paul Thomas	<b>High Street Support</b> - funding to support High Streets in older town centres	100	0	0	0	New Policy choice	New
Pete Marland	Economy and Culture	OP23-31N	New	Paul Thomas	<b>Economic Development - Smart City Innovation Plan</b> - to develop a five year plan to build on our global reputation as a smart city and home of innovation, potentially through a Community Interest Company, focussing on Smart City activity, securing a physical presence of this work within Central Milton Keynes and maintaining cutting edge technologies such as 5G to attract more inward investment.	200	0	0	0	New Policy choice	New
Pete Marland	Economy and Culture	OP23-32N	New	Paul Thomas	<b>Economic Development</b> - Staffing £60k to cover Innovation Programme Manager and £40k for an Innovation Officer to develop the innovation agenda and create a sustainable future funding ability for this work area.	100	0	0	0	New Policy choice	New
Pete Marland	Economy and Culture	OP23-33N	New	Paul Thomas	<b>Economic Development - Tech Cluster</b> - Work is already underway to develop the tech ecosystem body, the Tech Cluster Steering Group, which brings together high level major MK employers in the area to collaborate together, support solutions to their shared barriers to growth (e.g. skills shortage), take part in engagement work in educational settings and assist in promoting the city globally through our new "Better by Design" branding and messaging.	125	0	0	0	New Policy choice	New
<b>Total Planning and Placemaking</b>						<b>1,293</b>	<b>72</b>	<b>72</b>	<b>0</b>		
Paul Trendall (interim)	Environment and Property	OP23-14L	OP22-17N	Stuart Proffitt	<b>Emberton Country Park Project Manager (Previously scrutinised and agreed in 21/22 for 2 years)</b> - a fixed term project manager post for 18 months, to improve the site and provide a more educational experience, as well as develop an asset investment programme. If further funding is needed, this will be brought at a later stage/next year with a separate business case.	23	0	0	0	General	Previously agreed
Paul Trendall (interim)	Environment and Property	OP23-15N	New	Stuart Proffitt	<b>Wheeled Bin Storage</b> - to deliver the new integrated waste contract over 300,000 wheeled bins will be purchased. In both years, the costs will be funded from with section 106 contributions or reserves. £495k, is the additional s106 required for the total cost of £1m as per the executive decision dated 5 April 2022. The manufacture of such a large quantity of bins must be staggered and a suitable covered site is required for the new bins to be stored until they are rolled out to residents in Summer 2023. There is no suitable MKC site to accommodate the bins. The lease of this site covers 2 financial years; 2022/23 and 2023/24.	495	0	0	0	General	New
Paul Trendall (interim)	Environment and Property	OP23-34N	New	Stuart Proffitt	<b>Footpaths</b> - Additional funding for pavement improvements	250	0	0	0	New Policy choice	New
<b>Total Environment and Property</b>						<b>768</b>	<b>0</b>	<b>0</b>	<b>0</b>		
Rob Middleton	Corporate	OP23-16L	OP22-14N	Steve Richardson	<b>Major Projects</b> - additional capacity required to support delivery of major projects across the capital programme and significant service changes (such as contract retendering).	350	350	0	0	General	Previously agreed
<b>Total Corporate</b>						<b>350</b>	<b>350</b>	<b>0</b>	<b>0</b>		
<b>Total Corporate and Deputy Chief Executive</b>						<b>2,783</b>	<b>650</b>	<b>139</b>	<b>300</b>		
<b>GRAND TOTAL</b>						<b>5,267</b>	<b>1,667</b>	<b>729</b>	<b>350</b>		

	2023/24	2024/25	2025/26	2026/27
Funding of One Off Pressures	£000s	£000s	£000s	£000s
Events Reserve	0	50	0	0
COVID-19 Support Grant	268	0	0	0
Strategic Public Health Reserve	811	652	150	0
S.106	230	0	0	0
Strategic Development Reserve	460	319	139	350
One Off Pressures Funding Reserve	827	350	0	0
Social Care Grant	150	150	0	0
New Political Priorities Funding	2,521	146	440	0
<b>Total</b>	<b>5,267</b>	<b>1,667</b>	<b>729</b>	<b>350</b>



## ITEM 4: Annex D

Service Group	Area	Activity/Item	Proposed Fee	Proposed Fee	Increase/	Increase/	Explanation	
			Level 2023/24	Level 2023/24	Decrease from	Decrease from		
			Value Incl. VAT	Value Incl. VAT	22/23	22/23		
			£	£	%	%		
			Range From	Range To	Range From	Range To		
Children's Services	<b>Governor Services</b>							
	Governor Services	Governor Development non-maintained schools	1,164.00	1,164.00	-0.51%	-0.51%	Re-aligning with maintained schools to encourage take up	
	Governor Services	Clerking support for hearings in non-maintained schools (From 1 hour to Full day)	483.60	2,438.40	1.40%	3.33%		
	Governor Services	Job advert service ongoing (no closing date) - non-maintained schools	186.00	186.00	0.00%	0.00%		
	<b>Ethnic Minority Achievement</b>							
	Ethnic Minority Achievement	Consultancy - Maintained Schools	500.00	500.00	4.17%	4.17%	The whole pricing structure of the EMA Network has been reviewed carefully and we will now be offering two packages.	
	Ethnic Minority Achievement	Annual Service Membership Option 1/Option 2	600.00	960.00	100.00%	100.00%	New service offering email advice, guidance, termly briefings, updates, newsletter, membership resources and website access.	
	Ethnic Minority Achievement	Consultancy - All Schools	300.00	300.00	100.00%	100.00%	This is a new offer for 2023/24. Schools may be unable to afford a full day and this would cover twilight activities. It is higher for a 1/2 day as travel time and organisation means that a 1/2 day is more costly to provide.	
	<b>School Improvement</b>							
	School Improvement	Senior Leader appointments - maintained schools/non-maintained schools	2,400.00	2,880.00	28.00%	28.00%	This is what we need to charge to cover IP costs of delivering service	
	School Improvement	Interim Senior Leader appointment service - maintained schools/non-maintained schools	2,400.00	2,880.00	196.00%	235.00%		
	School Improvement	Early Career Teachers (ECT) - service for maintained schools	199.00	199.00	0.00%	0.00%	Current price is contractual to Summer 2023. Service cannot be offered beyond that date due to a change in law.	
	School Improvement	Early Career Teachers (ECT) - service for non-maintained schools	238.80	238.80	0.00%	0.00%		
	School Improvement	Headteacher Performance Appraisal - maintained schools	680.00	680.00	0.00%	0.00%	Price was increased considerably at the start of the current year and has had a negative impact on buy back.	
	School Improvement	Headteacher Performance Appraisal - Non-maintained schools	816.00	816.00	100.00%	100.00%	New fee	
	School Improvement	Improvement Partner Consultancy - Non-maintained Schools	768.00	768.00	-17.00%	-17.00%	Re-aligning with maintained schools to encourage take up	
	School Improvement	Improvement Partner Consultancy - Non-maintained Schools outside of MK	816.00	816.00	-1.31%	-1.31%	Cover costs of an IP per day and allow for extra £40.00 income per day. The extra £40.00 would essentially be profit as the cost of delivering to schools close to MK borders (Travel Claims) have been factored in already.	
	School Improvement	Improvement Partner Consultancy - Non-maintained Schools	2,268.00	2,268.00	0.16%	0.16%	Re-aligning with maintained schools to encourage take up	
	School Improvement	Improvement Partner Consultancy- Non-maintained Schools outside of MK	2,400.00	2,400.00	1.78%	1.78%	Cover costs of an IP per day x 3 and to offer a marginal discount for buying in bulk. We have added a clause to the service spec / SLA to make it clear that any work done further afield would incur extra costs to cover increased costs of travel etc.	
	School Improvement	Improvement Partner Consultancy - Non-maintained Schools	4,308.00	4,308.00	0.56%	0.56%	Re-aligning with maintained schools to encourage take up	
	School Improvement	Improvement Partner Consultancy - Non-maintained Schools outside of MK	4,596.00	4,596.00	0.13%	0.13%	Cover cost of an IP per day x 6 to offer a discount for buying in bulk up front. We have added a clause to the service spec / SLA to make it clear that any work done further afield would incur extra costs to cover increased costs of travel etc.	
	<b>Library Services</b>							
	Library Services	Photocopiers	0.35	0.80	-4.29%	-14.71%	Current charge is actually 30p/75p since new wi-fi printing / copier system installed Sept 2021. Machine only takes silver coins so gross amount rounded to the nearest 5p.	
Library Services	Computers: Extra Sessions and Non-Members	0.00	0.00	-100.00%	-100.00%	No charge since Covid		
<b>Community Alarm &amp; Telecare</b>								

Service Group	Area	Activity/Item	Proposed Fee	Proposed Fee	Increase/	Increase/	Explanation
			Level 2023/24	Level 2023/24	Decrease from	Decrease from	
					22/23	22/23	
			Value Incl. VAT	Value Incl. VAT	%	%	
		Range From	Range To	Range From	Range To		
Adult Services	Community Alarm & Telecare	Community Alarm/Telecare charges	1.72	8.23	5.00%	5.00%	There are concerns that if a 9% increase is applied, vulnerable people using this service may cancel this preventative service and therefore impact on our wider demand.
	Appointees / Deputyships						
	Appointees	Appointeeship management	15.00	15.00	2.74%	2.74%	Benchmarked against other Councils and at 9% MKCC would be charging significantly more than other Council's. Increasing the number of appointeeship will reduce the risk of debt accruing and therefore will have wider financial benefits to MKCC.
	Deputyships	Deputyship Set Up Fee	745.00	745.00	0.00%	0.00%	Deputyship Fees are set and monitored by the Office of the Public Guardian, we do not set the fees and we cannot change them
	Deputyships	Deputyship Annual Management Fee (1st Year) for those with more than £16,000 in savings	775.00	775.00	0.00%	0.00%	
	Deputyships	Deputyships Annual Management Fee for those with more than £16,000 in savings	650.00	650.00	0.00%	0.00%	
	Deputyships	Deputyship Property Maintenance Fee	300.00	300.00	0.00%	0.00%	
	Deputyships	Deputyship Annual Report Fee	216.00	216.00	0.00%	0.00%	
	Winding Up Fee	Winding Up Fee	300.00	300.00	N/A	N/A	New for 2023/24: A set amount charged for the work MKCC do to gather information and liaise with families, support, social workers, banks and utilities once a client passes away
	Intermediate Care						
	Recuperation bed (Intermediate Care)	FE residential/EMH Residential/Nursing/EMH Nursing	1,021.98	1,021.98	9.39%	9.39%	We uplift the block bed provider based on a contractual agreement.
	Homelessness						
	Homelessness	Emergency Bed & Breakfast Accommodation for families/individuals	17.30	17.30	0.00%	0.00%	The weekly Housing Benefit subsidy cap is below this figure at £121.15. Therefore, the Revenue and Benefit service would not be able to claim subsidy for the amount above the subsidy cap of £2.47.
	Passenger Transport						
Passenger Transport	Charge for All in 1 MK Card	3.00	3.00	-41.18%	-41.18%	Next year we will be offering the smart version of the card and fees will need to be in line with the MK Move card	
Passenger Transport	All in 1 MK Card - weekly pass/4 weekly Pass	10.00	32.00	17.65%	18.52%	In line with other bus fare increases	
Passenger Transport	Community Transport Return Fare	6.50	6.50	13.04%	13.04%	New fee set just below the cost of using public transport	
Car Parking							
Car Parking	Car Parking: Pay & Display and Permits	0.50	2,250.00	0.00%	0.00%	Full consultation to be conducted before any increase is proposed	
Officer Time							
Officer Time	Road Safety Audits	Base Charge £2,000 + 5% of Bond amount to a maximum of £6,000	Base Charge £2,000 + 5% of Bond amount to a maximum of £6,000	0.00%	0.00%	Base Charge £2,000 + 5% of Bond amount to a maximum of £6,000	
Officer Time	Provision of Collision Data	POA	POA	0.00%	0.00%	Price on application	
Taxi Licensing							

Service Group	Area	Activity/Item	Proposed Fee	Proposed Fee	Increase/	Increase/	Explanation
			Level 2023/24	Level 2023/24	Decrease from	Decrease from	
					22/23	22/23	
			Value Incl. VAT	Value Incl. VAT	%	%	
		Range From	Range To	Range From	Range To		
Environment and Property	Taxi Licensing	Licences - Hackney Carriages: Combined Drivers Licence Charges	252.00	269.00	16.96%	17.76%	Increase of 9% plus an extra £18 to cover the new additional cost of 6 month DBS checks (via contractor Taxi-plus).
	Taxi Licensing	Private Hire Vehicle NEW/RENEWAL	308.50	314.00	11.74%	11.78%	Increase of 9% plus the £7 increase from 1 July 2022 for the new door signage policy
	Highways	Provision of Temporary Traffic Regulation Order	2,203.00	2,203.00	0.00%	0.00%	Already the most expensive in the region and an increase is not justifiable
	Highways	Damage assessment fee routine only (Based on incident severity - special engineering difficulty priced at cost)	POA	POA	0.00%	0.00%	Price on application
	Highways	Necessary alterations to the highway and street furniture - at cost	POA	POA	0.00%	0.00%	
	Highways	Review/approval of method statements/risk assessments for works affecting sites of engineering difficulties (Bridges & Highway Structures)	POA	POA	0.00%	0.00%	
	Highways	<b>Winter Services</b>					
	Highways	Winter preparation (Consultancy Service)	POA	POA	0.00%	0.00%	Price on application
	Highways	<b>S38 Charges to Developers</b>					
	Highways	Section 38 Charges to Developers	10% of bond fee	10% of bond fee	0.00%	0.00%	10% of bond fee
	Highways	<b>S278 Charges to Developers</b>					
	Highways	Approval/Supervision schemes up to £15m	10% of scheme value	10% of scheme value	0.00%	0.00%	10% of scheme value
	Highways	Approval/Supervision schemes over £15m	8% of scheme value	8% of scheme value	0.00%	0.00%	
	Highways	<b>Design Fees</b>					
	Highways	To undertake a Stage 2,3&4 - Road Safety Audits	5% of scheme cost + £2000 to a maximum of £6000	5% of scheme cost + £2000 to a maximum of £6000	0.00%	0.00%	5% of scheme cost + £2000 to a maximum of £6000
	Highways	<b>Traffic Management</b>					
	Highways	Provision of new signs and commuted sums	POA	POA	0.00%	0.00%	Price on application
	Highways	<b>Bridge &amp; Highway Structures Condition Inspections</b>					
	Highways	General Inspection (visual inspection & condition summary, photographs, recommendations & technical review/approval)	POA	POA	0.00%	0.00%	Price on application
	Highways	Principal Inspection (Within touching distance inspection, all necessary specialist access & equipment, minimum of 2 bridge inspectors & written condition report, photographs, recommendations, technical review/approval)	POA	POA	0.00%	0.00%	
	Highways	Artwork and statues erected on the highway - Review of proposals, risk assessments, technical advice/approvals	POA	POA	0.00%	0.00%	
	Emberton Park	<b>Emberton Park</b>					
	Emberton Park	Touring Field (allocated pitches, toilet/shower block in field): Additional vehicle charge	5.00	5.00	N/A	N/A	New Fee
	Emberton Park	Dog Charge	5.00	5.00	N/A	N/A	
	Waste Management						
	Waste Management	Bulky Waste Collections, Special Collections, Chargeable "special" collections, Supplementary cost for Chargeable "special" collections	6.00	100.00	0.00%	0.00%	Under review politically and as part of the new contract
	Waste Management	1100 ltr bin waste services & additional collection	300.00	490.00	6.38%	21.89%	Under review as part of the new contract
	Waste Management	Waste services for schools (40/52 weeks)	306.00	396.00	8.20%	8.51%	Under review as part of the new contract
	Buildings Contracts						
	Buildings Contracts	Buildings Contracts	12% added to Materials and Contractors per Job	12% added to Materials and Contractors per Job	N/A	N/A	12% added to Materials and Contractors per Job
	Commercial Property						
	Commercial Property	Licence to assign/underlet/alterations	1,000.00	1,000.00	N/A	N/A	New Fee
Commercial Property	Lease surrender	1,500.00	1,500.00	N/A	N/A		
Commercial Property	Deed of variation	1,500.00	1,500.00	N/A	N/A		
Commercial Property	New lease or renewal (Charities/Parish Councils)	0.00	0.00	N/A	N/A		
Commercial Property	New lease or renewal (SMEs/ non-SMEs)	850.00	2,000.00	N/A	N/A		
Commercial Property	Wayleaves and Easements	1,500.00	1,500.00	N/A	N/A		

Service Group	Area	Activity/Item	Proposed Fee	Proposed Fee	Increase/	Increase/	Explanation
			Level 2023/24	Level 2023/24	Decrease from	Decrease from	
					22/23	22/23	
			Value Incl. VAT	Value Incl. VAT	%	%	
		Range From	Range To	Range From	Range To		
	Commercial Property	"Top up" on external fees	3% added to Costs	3% added to Costs	N/A	N/A	New Fee
	Commercial Property	Copy documentation	120.00	120.00	N/A	N/A	
	Commercial Property	Surveyor costs (Senior/Surveyor/Assistant/Property Technician)	45.00	100.00	N/A	N/A	
	Film Location Charges						
	Film Location Charges	Commercial Production Fees	210.00	720.00	N/A	N/A	
	Film Location Charges	Non Commercial Fees	105.00	360.00	N/A	N/A	
	Film Location Charges	Complex or sensitive applications that require additional officer time	72.00	72.00	N/A	N/A	
	Film Location Charges	Late application charge (less than 7 days notice)	25% added to Admin and Filming Fees	25% added to Admin and Filming Fees	N/A	N/A	
Finance and Resources	Court Costs Charged to Local Taxation Defaulters						The costs applied via a summons and liability order are commensurate with service costs. Our budgets are not increasing in 2023-24 and therefore costs will stay the same.
	Court Costs Charged to Local Taxation Defaulters	Council Tax summons, Council Tax Liability Order	29.50	56.00	0.00%	0.00%	
	Court Costs Charged to Local Taxation Defaulters	Non Domestic Rates summons, Non Domestic Rates Liability Order	40.00	72.50	0.00%	0.00%	
	Late commercial payments						Majority are service charges that become overdue - these service charges will already include cost of living rises.
	Late commercial payments	Penalty charges for late payment in commercial transactions	Amounts charged vary depending on value of debt	Amounts charged vary depending on value of debt	0.00%	0.00%	
	Traded Services with Schools						
	Traded Services with Schools	Financial Advice/Support	360.00	360.00	30.91%	30.91%	Service offer increase from 6.5 hours to 7.5 hours.
Housing and Regeneration	Private Sector Housing						Legislation as part of the Housing Act 2004 requires fees to be based on hourly fee and time taken to undertake the task. This fee used to be set every 5 years, now moved to annual review
	Private Sector Housing	Statutory Notice Scheme	405.00	405.00	25.00%	25.00%	
	Private Sector Housing	Houses Of Multiple Occupancy	428.00	428.00	24.42%	24.42%	
	Private Sector Housing	Immigration Inspections	171.00	171.00	24.82%	24.82%	
Housing & Community - HRA	Housing & Community - HRA						The fees and charges show a higher than 9% increase, because they have been reviewed and aligned to ensure consistent methodology is used and charged throughout the Council
	Housing & Community - HRA	<i>Note: Most Commercial/ Leasehold/ Shared ownership charges are (round step) increased every 3-5 yrs.</i>					
	Housing & Community - HRA	Average Shared Ownership full equivalent Dwelling Rent	92.70	92.70	4.10%	4.10%	
	Housing & Community - HRA	Garage Rents - non-VATable	13.67	13.67	7.00%	7.00%	
	Housing & Community - HRA	Garage Rents - VATable	16.40	16.40	7.00%	7.00%	
	Housing & Community - HRA	Carport Rents - non-VATable	2.71	2.71	7.00%	7.00%	
	Housing & Community - HRA	Carport Rents - VATable	3.25	3.25	7.00%	7.00%	
	Housing & Community - HRA	Rechargeable repairs	Variable Charge	Variable Charge	Variable Charge	Variable Charge	
	Housing & Community - HRA	Leaseholder Major Works Administration Fee	Variable Charge	Variable Charge	Variable Charge	Variable Charge	
	Housing & Community - HRA	Leaseholder major works	Variable Charge	Variable Charge	Variable Charge	Variable Charge	
	Housing & Community - HRA	Land Purchase Enquiries - Title Investigation	175.00	175.00	N/A	N/A	
	Housing & Community - HRA	Land Purchase Enquiries - Full Land Purchase Application*	Variable Charge	Variable Charge	Variable Charge	Variable Charge	
	Housing & Community - HRA	Vehicular Access Admin Charge	175.00	175.00	49.57%	49.57%	
	Housing & Community - HRA	Vehicular Access Licence	320.00	320.00	10.34%	10.34%	
Housing & Community - HRA	Ex Council property - Covenant Consent **	260.00	260.00	23.81%	23.81%		
Housing & Community - HRA	Ex Council property - Retrospective Covenant Consent **	300.00	300.00	15.38%	15.38%		
Housing & Community - HRA	Ex Council property - Fast Track Retrospective Consent **	570.00	570.00	72.73%	72.73%		
Housing & Community - HRA	Leasehold Subletting Fee	10.20	10.20	0.00%	0.00%		

Service Group	Area	Activity/Item	Proposed Fee	Proposed Fee	Increase/	Increase/	Explanation
			Level 2023/24	Level 2023/24	Decrease from	Decrease from	
					22/23	22/23	
			Value Incl. VAT	Value Incl. VAT	%	%	
		Range From	Range To	Range From	Range To		
	Housing & Community - HRA	S42 statutory leasehold extension valuation	900.00	900.00	33.93%	33.93%	The fees and charges show a higher than 9% increase, because they have been reviewed and aligned to ensure consistent methodology is used and charged throughout the Council
	Housing & Community - HRA	Non-statutory leaseholder extension valuation	780.00	780.00	N/A	N/A	
	Housing & Community - HRA	Shared Ownership lease extension valuation	900.00	900.00	N/A	N/A	
	Housing & Community - HRA	Leasehold/Shared ownership extension admin fee	175.00	175.00	N/A	N/A	
	Housing & Community - HRA	Shared Ownership Staircasing Valuation	Variable Charge	Variable Charge	Variable Charge	Variable Charge	
	Housing & Community - HRA	Garden Licence Admin Charge***	175.00	175.00	N/A	N/A	
<p><i>* Items marked with an Asterisk are for the councils fees only. There will be a separate charge for the rent or consideration which will vary by property and location</i></p> <p><i>** for a simple consent only - MKCC may charge a higher fee for a more complicated or development consent</i></p> <p><i>*** Garden Licence admin charge if matters become protracted, fee may increase</i></p>							
	Environmental Health - Burials and Cremation	<b>Burials and Cremation</b>					
	Environmental Health - Burials and Cremation	Cemeteries: Burial Charges	147.00	5,911.50	5.00%	5.00%	To remain competitive with neighbouring Authorities, and cover cost increases in the budget without making a surplus
	Environmental Health - Burials and Cremation	Exclusive Right of Burial for 30 years charges	21.00	2,835.00	5.00%	5.00%	
	Environmental Health - Burials and Cremation	Monuments, Gravestones, Tablets and Monumental Inscriptions Charges	115.50	1,113.00	5.00%	5.00%	
	Environmental Health - Burials and Cremation	Other Burials & Cremation Fees	37.80	1,050.00	5.00%	5.00%	
	Environmental Health - Burials and Cremation						
	Crematorium	<b>Crematorium</b>					
	Crematorium	[1] Fees include Cremation, Disposal of ashes, Deposit (1 month), Use of Chapel (45 min) and Sound System.	31.50	1,438.50	5.00%	5.00%	To remain competitive with neighbouring Authorities, and cover cost increases in the budget without making a surplus
	Crematorium	Other Crematorium Fees	25.20	680.40	5.00%	5.00%	
	Crematorium	Crematorium Memorial Charges	1.89	1,365.00	5.00%	5.00%	
	Crematorium	Memorial Mushroom charges	31.50	498.75	5.00%	5.00%	
	Crematorium	Book of Remembrance/Miniature Book of Remembrance charges/Memorial Cards	37.80	214.20	5.00%	5.00%	
	Miscellaneous Customer & Community Services Charges						
	Miscellaneous Charges	Any other work undertaken by Regulatory Services officers	108.36	108.36	7.00%	7.00%	Increased to reflect 2022/23 pay award higher than budget, and pay assumptions for 2023/24
	Trading Standards						
	Trading Standards	Weighing and Measuring Equipment	108.36	108.36	7.00%	7.00%	Increased to reflect 2022/23 pay award higher than budget, and pay assumptions for 2023/24
	Environmental Protection	<b>Environmental Protection</b>					
	Environmental Protection	Water Sampling - Private Supplies	POA	POA	POA	POA	Price on Application
	Licensing	<b>Licensing</b>					
	Licensing	Sex Establishment Fees	325.00	1,286.00	0.00%	0.00%	Fee reviewed against cost of service delivery
	Licensing	Sex Establishment Grant fee & Licence Transfer	211.00	455.00	8.76%	45.37%	Fee increased to ensure full cost recovery of service provision including 9% inflation 23/24
	Licensing	Street Trading Charges: New (mobile/fixed), Renewal (mobile/fixed), Variation, Grant fee Boroughwide Mobile Operator (for each vehicle), Renewal Borough wide Mobile Vehicle Operator, New employee notification	15.00	1,708.00	0.00%	0.00%	Fee reviewed against cost of service delivery
	Licensing	Street Trading Charges: Grant Fee (multiple based on hours of trading), Transfer / change Vehicle, Additional Vehicle (BMO)	46.00	88.00	9.52%	11.39%	Fee increased to ensure full cost recovery of service provision including 9% inflation 23/24
	Licensing	Scrap Metal: Scrap metal collector licence - Renewal/New (3years), Variation (site to collector), Grant Fee collector, Grant fee Site licence, Variation - minor, Variation (collector to site)	95.00	442.00	8.87%	15.83%	Fee increased to ensure full cost recovery of service provision including 9% inflation 23/24

Service Group	Area	Activity/Item	Proposed Fee	Proposed Fee	Increase/	Increase/	Explanation
			Level 2023/24	Level 2023/24	Decrease from	Decrease from	
					22/23	22/23	
			Value Incl. VAT	Value Incl. VAT	%	%	
		Range From	Range To	Range From	Range To		
Customer & Community Services	Licensing	Scrap metal site licence - New (3 years) and Renewal (3 years)	415.00	454.00	0.00%	0.00%	Existing fee excessive for costs incurred and still adequate after 9% inflation 23/24
	Licensing	Other: Hypnotism	93.00	93.00	10.71%	10.71%	Fee increased to ensure full cost recovery of service provision including 9% inflation 23/24
	Licensing	Home Boarding Dogs: New/Renewal	456.56	666.64	4.00%	4.00%	Recovering the additional costs related to officer time and cannot increase the fees beyond this as they were set and approved by Regulatory Committee. A review of the fees and charges will take place again at the Committee in 2023 for adopting in 2024.
	Licensing	Kennel & Cattery: New/Renewal	537.68	624.00	4.00%	4.00%	
	Licensing	Kennel OR Cattery: New/Renewal	462.80	530.40	4.00%	4.00%	
	Licensing	Pet Shops	448.24	722.80	4.00%	4.00%	
	Licensing	Hiring out Horses*	901.68	1,244.88	4.00%	4.00%	
	Licensing	Breeding of Dogs *	360.88	736.22	4.00%	4.00%	
	Licensing	Dog Warden: Variation to terms and/or conditions for any animal related licence**	126.74	126.74	7.00%	7.00%	
	Licensing	Piercing/ Acupuncture (no expiry) charges	92.00	437.00	12.20%	75.89%	
	Licensing	Special Events Registration	601.00	2,378.00	11.09%	11.19%	
	Licensing	Copy Licence	16.00	16.00	6.67%	6.67%	
	Licensing	Additional Skin Piercing inspections	184.00	184.00	16.46%	16.46%	Fee increased to comply with corporate hourly officer rate
	Licensing	Pre application advice / Business advice	93.00	93.00	17.72%	17.72%	Fee increased in line with corporate officer rate
	Licensing	Change of details e.g. name, address, towing vehicle etc.	30.00	30.00	0.00%	0.00%	Existing fee excessive for costs incurred and still adequate after 9% inflation 23/24
	Licensing	Chaperone DBS Check (non volunteer)	65.00	65.00	0.00%	0.00%	
	<b>Gambling Permits</b>	<b>Gambling Permits</b>					
	Gambling Permits	Bingo Club: Subsistence	636.00	636.00	17.13%	17.13%	Existing fee is incorrect should be 743 not 543. Revised fee set to account for full cost recovery including 9% increase 23/24
	Gambling Permits	Bingo Club Variation/Transfer/Reinstatement	834.00	1,500.00	0.00%	11.20%	Revised fee accounts for inflationary increase for 2021/2 and 22/23
	Gambling Permits	Adult Gaming Centre: Subsistence/Transfer/Reinstatement	556.00	1,000.00	11.20%	14.40%	Fee set to ensure full cost recovery including adjustment for 9% increase on costs for 23/24
	Gambling Permits	Track Betting: Subsistence/Transfer/Reinstatement	834.00	889.00	11.13%	11.20%	
	Gambling Permits	Family Entertainment Centre (FEC) charges	564.00	834.00	11.20%	14.40%	
	Gambling Permits	Betting Other (Betting Shop) - Transfer/Reinstatement/Provisional	585.00	2,446.00	11.18%	11.23%	
	Gambling Permits	Betting Other (Betting Shop) - Subsistence	543.00	543.00	0.00%	0.00%	Fee reviewed against cost of service delivery
<b>Registrar</b>	<b>Registrar</b>						
Registrar	Marriage or civil partnership in Decommissioned ceremony room (Civic) or Licensed Venue	500.00	700.00	1.45%	4.84%	Benchmark to other areas - we are most expensive on most days	
Registrar	Licensing of Venue for Marriage or civil partnership (2 rooms) (3 year licence)	2,500.00	2,500.00	0.00%	0.00%	Benchmark to other areas - highest in region	
Registrar	Each Additional Room	250.00	250.00	0.00%	0.00%	Benchmark to other areas - highest in region	
Registrar	Naming or Renewal of Vows charges	395.83	719.99	-16.67%	23.08%	Benchmark and lack of interest	

Service Group	Area	Activity/Item	Proposed Fee	Proposed Fee	Increase/	Increase/	Explanation
			Level 2023/24	Level 2023/24	Decrease from	Decrease from	
					22/23	22/23	
			Value Incl. VAT	Value Incl. VAT	%	%	
		Range From	Range To	Range From	Range To		
	Registrar	Ceremony planning meeting at Registration Office	35.00	35.00	16.67%	16.68%	Limited take up and benchmark to other areas
	Registrar	Priority appointment fee (in addition to service charge) - statutory services/non statutory services	40.00	40.00	0.00%	0.00%	Limited take up and benchmark to other areas
	Registrar	Non refundable booking fee for ceremonies - statutory services/non-statutory services	50.00	100.00	0.00%	11.11%	Fee is connected to the ceremony fee which has been increased
	Registrar	Change fee for appointments and ceremonies - statutory services/ non-statutory services	40.00	40.00	-16.68%	0.00%	Benchmark to other areas
	Registrar	Passport form certification (PD2)	35.00	35.00	19.99%	19.99%	Limited take up and more expensive than other areas - not subject to VAT
	Citizenship	<b>Citizenship</b>					
	Citizenship	Private ceremony	190.00	300.00	5.56%	7.14%	Benchmark - highest in region
Copy certificates/post	Special Delivery (inc any standard postage required) online and in person	8.50	8.50	6.25%	6.25%	At cost of special delivery	
Planning and Place Making	Local Land Charges Fees	<b>Local Land Charges Fees</b>					
	Local Land Charges Fees	<b>Part II Enquiries</b>					
	Local Land Charges Fees	Standard Local Search Fee - Commercial	258.36	258.36	N/A	N/A	New Fee
	Planning Applications	<b>Planning Applications</b>					
	Planning Pre-application Advice	Advice prior to discharge of planning conditions	196.20	196.20	N/A	N/A	New pre-app category
	Householder Applications	<b>Prior Approval</b>					
	Registration and Validation Fees	Scanning of postal applications (major applications and associated discharge of conditions)	25.00	100.00	N/A	N/A	New group of admin fees proposed
	Cycling	<b>Cycling</b>					
	Cycling	Cycle Facilities (inc locker) - Get Changed	288.00	288.00	0.00%	0.00%	Get Changed has low current demand following its closure during pandemic. Price has to stay competitive with local gym facilities providing alternative shower/changing provision.
	Cycling	Cycle Lockers - Station Square and Get Changed	63.25	63.25	0.00%	0.00%	Not cost effective to increase, will be considered when parking charges are reviewed. Lockers are at 80% capacity, and cost increase may prevent achieving full occupancy.
	Cycling	Bikeability Cycle Training - ad hoc courses	POA	POA	POA	POA	Price on Application
Transport Policy	<b>Transport Policy</b>						
Transport Policy	Developers charge to assess the transport implications of planning applications in relation to the MKCC Multi Modal Model	POA	POA	POA	POA	Price on Application	





	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Onwards	Total Programme	Explanation of changes	Funding of new schemes and new changes to the programme	Description of Project	Project Justification			
<b>Agreed Programme*</b>	154,894,476	45,460,768	35,720,606	12,960,463	0	<b>249,036,313</b>							
Slippage and rephasing	261,917	59,906,355	(15,862,414)	452,159	0	<b>44,758,018</b>	Changes Previously Agreed by Cabinet						
July Cabinet changes	(594,834)	0	0	0	0	(594,834)	Changes Previously Agreed by Cabinet						
September Cabinet Changes	0	0	0	0	0	0	Changes Previously Agreed by Cabinet						
December Budget changes	120,000	0	0	0	0	<b>120,000</b>	Changes Previously Agreed by Cabinet						
<b>Amendments included in draft programme</b>													
<b>Children and Families</b>													
Boiler & Distribution Replacements & Enhancements	0	0	0	0	930,000	<b>930,000</b>	Inclusion of 27/28 Programme	School Condition Funding	The 2023/24 Capital Maintenance Programme has been prioritised and agreed Capital and Infrastructure Management Board.	The Schools Capital Maintenance Programme is primarily used to improve existing school building stock of local authority maintained schools, including enhancements, conversions and renovations to either improve the efficiency of the stock or to bring it in line with modern legislation regarding Equality, Building Regulations, Health and Safety, curriculum requirements, etc.			
Fire Protection Improvements	0	0	0	0	220,000	<b>220,000</b>	Inclusion of 27/28 Programme	School Condition Funding					
Roofs, windows and doors	0	0	0	0	600,000	<b>600,000</b>	Inclusion of 27/28 Programme	School Condition Funding					
Emergency/reactive improvements Health and Safety	0	0	0	0	250,000	<b>250,000</b>	Inclusion of 27/28 Programme	School Condition Funding					
<b>Transport</b>													
Bridge Programme	0	0	0	(900,000)	490,000	(410,000)	Realignment of the bridge programme & Inclusion of 27/28 Programme	Highways Maintenance Grant, & Prudential Borrowing	Many bridges now show signs of significant deterioration and require works to maintain their structural integrity and some will require replacement or upgrading to current design standards. The objective is to ensure the councils stock is fit for purpose and safe for use.				
Bridge Approach Safety Barrier Upgrades	(179,000)	0	0	250,000	0	<b>71,000</b>							
Porte Cochere Roof Upgrades	0	0	0	0	200,000	<b>200,000</b>							
Structural Improvements to structures	0	0	0	350,000	500,000	<b>850,000</b>							
Footbridge Refurbishments	0	0	0	150,000	400,000	<b>550,000</b>							
Special Investigation of Half Joint St	70,000	0	0	0	0	<b>70,000</b>							
Principal Bridge Inspection Programme	0	0	0	150,000	0	<b>150,000</b>							
H9 Bridge River Challenge Fund	109,000	0	0	0	0	<b>109,000</b>							
Street Lighting Column Replacement & LED conversions	0	0	0	0	500,000	<b>500,000</b>					Inclusion of 27/28 Programme	Prudential Borrowing	Capital investment to upgrade areas of the Street Lighting Asset, also to reduce the authorities energy demand and Carbon consumption.
Redways Improvements	0	0	0	0	200,000	<b>200,000</b>					Inclusion of 27/28 Programme	Prudential Borrowing	Redways are the essential links for pedestrian/cycle movement throughout the borough. As such it is essential that these are kept in a safe defect free condition. This project supports the authority's Highways Asset Management Policy/Strategy and Plan which in turn supports the authority's corporate objectives. It also supports the Mobility and Cycle Strategies
Surface Dressing Programme	(100,000)	(250,000)	(50,000)	0	0	(400,000)	Reallocation of Highways maintenance funding to vehicle safety Barriers and Directional signs works	Highways Maintenance Grant	Improve condition of the carriageway, the safety for users of the highway and extend life of asset.				
Vehicle Safety Barriers	50,000	50,000	50,000	0	0	<b>150,000</b>							
Directional Signs	50,000	200,000	0	0	0	<b>250,000</b>							
Footpath Improvements	0	0	0	0	200,000	<b>200,000</b>	Inclusion of 27/28 Programme	Highways Maintenance Grant	Footways are the essential links for pedestrian/cycle movement throughout the borough. As such it is essential that these are kept in a safe defect free condition. This project supports the authority's Highways Asset Management Policy/Strategy and Plan which in turn supports the authority's corporate objectives. It also supports the Mobility and Cycle Strategies				
Carriageway Resurfacing	0	0	0	0	2,858,000	<b>2,858,000</b>	Inclusion of 27/28 Programme	Highways Maintenance Grant, Incentive Funding & Prudential Borrowing	Improve condition of the carriageway, the safety for users of the highway and extend life of asset.				
Redway Resurfacing	0	0	0	0	200,000	<b>200,000</b>	Inclusion of 27/28 Programme	Highways Maintenance Grant & Prudential Borrowing	Improve condition of the Redways, the safety for users of the redway and extend life of asset.				
Highways and pavement asset enhancement programme	0	0	0	0	200,000	<b>200,000</b>	Inclusion of 27/28 Programme	Highways Maintenance Grant	Improve condition of the Redways, the safety for users of the redway and extend life of asset.				
Upgrading of Highway Carrier drains	0	0	0	0	100,000	<b>100,000</b>	Inclusion of 27/28 Programme	Highways Maintenance Grant	Improve condition of the highways, the safety for users of the redway and extend life of asset.				
White Lining Programme	0	0	0	0	150,000	<b>150,000</b>	Inclusion of 27/28 Programme	Highways Maintenance Grant	Improve condition of the highways, the safety for users of the redway and extend life of asset.				
CMK Capital Programme works (Pavements & Street Furniture)	0	0	0	0	50,000	<b>50,000</b>	Inclusion of 27/28 Programme	Highways Maintenance Grant	Improve condition of the streets, the safety for users of the footways and extend life of asset.				
Drainage	0	0	0	0	50,000	<b>50,000</b>	Inclusion of 27/28 Programme	Prudential Borrowing	To address areas of flooding on the network and reduce risk of harm to the public and discharge our statutory duty.				

	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Onwards	Total Programme	Explanation of changes	Funding of new schemes and new changes to the programme	Description of Project	Project Justification
Passenger Transport	0	0	0	0	417,591	417,591	Inclusion of 27/28 Programme	Integrated Transport Grant	There are shelters that are without courtesy lighting, resulting in safety or perception of safety issues. Upgrading the power supply and lighting will take some pressure off future revenue costs by reducing electricity usage and maintenance requirements. Some areas have a lack of fixed bus stops, making it unclear where to catch a bus. At a minimum the fixed stops will have poles/flags and DDA compliant kerbing, and where possible cantilever shelters will be installed. Improvements to bus travel information at the roadside to include digital screens providing real time information, and wayfinding signage.	The Passenger Transport programme of works will deliver improvements for bus passengers along both the core bus routes defined in the Quality Bus Partnership, and the non-core routes. This programme will address accessibility, facilities and information. Bus usage will be encouraged as passenger feel safer, more comfortable, and better informed. The works will address some of the issues raised in the annual bus passenger survey.
Traffic Management & Road Safety	220,000	120,000	120,000	120,000	650,000	1,230,000	Reallocation of the 20mph Zones funding to Traffic Management & Road Safety Scheme & Inclusion of 27/28 Programme	Integrated Transport Grant	The traffic management and road safety schemes will include all minor to medium physical measures to influence the movement of traffic on an existing network.	The aim of the project is to provide appropriate traffic management and road safety schemes to improve Milton Keynes highway network. There have been a number of schemes identified, which will provide a benefit to all users of the network. The purpose of this project is also to reduce the number and severity of personal injury collisions on the Milton Keynes highway network.
20mph Zones	(220,000)	(120,000)	(120,000)	(120,000)	0	(580,000)	Reallocation of the 20mph zones funding to Traffic Management & Road Safety Scheme	Integrated Transport Grant	Continuation of funding for 20mph zones	A prioritised programme of appropriate sites for the implementation of 20mph speed limit and zone restrictions in residential estates be developed where there is evidence of a majority consensus and community support to do so.
Accessibility Fund	0	0	0	0	25,000	25,000	Inclusion of 27/28 Programme	Integrated Transport Grant	Bring high risk footway sites which are currently unusable for mobility impaired users up to standards outlined in The Equality Act 2010.	Essential to undertake works to provide a safe and accessible footway network for all residents of Milton Keynes
Housing Infrastructure Fund	20,788,049	(20,788,049)	0	0	0	0	Acceleration of budget into earlier years	Homes England HIF Grant	A DD was approved on the 28 July to accept £94.6m of grant funding for Highways and Social Infrastructure to support Housing Delivery East of the M1. The grant will fund new highway infrastructure, together with a new primary school and community health hub. Approval is sought to add £15m, financed by Government grant, to the capital programme to fund the resources required to progress the Social infrastructure that will be delivered as part of the development.	To expand Milton Keynes and ensure Social Infrastructure is in place to support Housing Delivery East of the M1
East West Rail	500,000	(500,000)	0	0	0	0	Acceleration of budget into earlier years	Integrated Transport Grant & New Homes Bonus	Existing Scheme	Existing Scheme
<b>Social Care and Housing General Fund</b>										
Disabled Facilities Grants	0	0	0	0	1,117,331	1,117,331	Inclusion of 27/28 Programme	Disabled Facilities Grant	Better Care Grant funding for disabled adaptation grants. Funding has not yet been confirmed for these years, assumed to be funded at the same level as confirmed for 21/22 subject to future review).	This project helps to reduce bed blocking and allow citizens to remain in their homes through the provision of adaptations to their properties. Funded from the DFG Grant provided through the better care funding from DCLG this is a ring fenced grant.
<b>Environmental, Protective and Cultural Services</b>										
CCTV	157,500	(62,500)	(62,500)	(32,500)	0	0	Acceleration of budget into earlier years	LPSA Grant	This project is to replace the CCTV cameras in locations that would significantly aid community safety by reducing fear of crime and anti social behaviour	Local Authorities have an obligation in respect of tackling crime and disorder in partnership with the police and other stakeholders in accordance with the crime and disorder act.
Agora	(16,000,000)	16,000,000	0	0	0	0	Realignment of the Agora Project into later years due to procurement delays	Prudential Borrowing	Regeneration of the Agora shopping Centre	The Agora development is identified in the current Plan:MK for redevelopment, as it was in the previous Local Plan from 1995. It is a key objective in the adopted Wolverton Town Centre Neighbourhood Plan
IT Improvement Fund	400,000	400,000	400,000	400,000	400,000	2,000,000	Merging of the Investment in the smarter working project to the IT improvement fund & Inclusion of 27/28 Programme	Capital Receipts	Fund to cover replacement of obsolete and malfunctioning equipment and to fund improvements in our IT systems across all services for example through the delivery of new innovations to	Essential for service delivery
Investment in the smarter working programme	(400,000)	(400,000)	(400,000)	(400,000)	0	(1,600,000)		Capital Receipts & Single Capital Pot	Existing Scheme - ICT asset rolling programme	Essential for service delivery
ICT Asset Funding Programme	(538,334)	200,000	200,000	138,334	0	0	Realignment of the ICT Asset funding Programme into later years	Capital Receipts	Ongoing Laptop replacement on a rolling Programme	Essential for service delivery
VDI Replacement with Laptops	0	0	0	(140,000)	140,000	0	Realignment of the VDI Replacement with Laptops into			
<b>Revised Total Capital Programme</b>	<b>159,588,775</b>	<b>100,216,574</b>	<b>19,995,692</b>	<b>13,378,456</b>	<b>10,847,922</b>	<b>304,027,419</b>				

**Draft Capital Programme - revised pipeline schemes for 2023/24 (subject to full business case approval)**

ITEM 4: Annex H(b)

The following future capital scheme bids have been highlighted, although at the time of preparing the draft, budget business cases had not been approved by the Corporate Portfolio Board.

Council Plan Priority	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Onwards	Total Programme	Potential Funding Source	Unfunded	Details of Potential Funding Source	Description of Project	Project Justification
Brinklow V11 Improvements	400,000	2,050,000	0	0	0	2,450,000	2,450,000	0	Tariff	To upgrade a highway (road widening, traffic signals and bridge widening) along the V11 corridor between (and including) the Monkston and Brinklow junctions. The purpose is to increase the capacity of the two junctions to accommodate forecast growth associated with the development of the Eastern Expansion area of Milton Keynes.	The project was identified within the Local Investment Plan (U18) to be completed in 2016/17 to increase the capacity of the two junctions. Both junctions will without mitigation suffer from significantly increased congestion/ over capacity with wider detrimental network effects if improvement works are not carried out. (business case is being developed)
Urban Traffic Management & Control (UTMC)	0	3,005,000	0	0	0	3,005,000	3,005,000	0	Tariff	The Project will encompass the installation of a core Urban Traffic Management & Control System (UTMC) database and back office infrastructure to deliver its key objectives. The Project will mainly focus on the improvement of strategic junctions supported by the deployment of on-street equipment.	Primary Objective. • Manage the existing highway network more efficiently to accommodate current and future travel demand. Sub Objectives. • Implement intelligent transport technology to improve traffic at key pinch-point junctions. • Improve bus priority measures to support service reliability and reduce journey times. • Collect, process, analyse, monitor, and disseminate travel data.
WEA Junctions	3,000,000	2,000,000	2,280,000	1,500,000		8,780,000	8,780,000	0	Tariff	Improvements to Junctions to respond to the impact of growth and traffic congestion from the development of the expansion areas	START Document and details of schemes to be developed over time
V2/H4 Extension	0	0	0	1,000,000	1,925,000	2,925,000	2,925,000	0	Tariff		
A422 Junctions	1,000,000	2,000,000	1,500,000	1,500,000	1,500,000	7,500,000	12,500,000	0	Tariff		
Replacement of Environmental Services contract fleet.	0	0			38,000,000	38,000,000	38,000,000	0	RCCO	Replacement of fleet for Environmental Services Contract	Phased strategy to replace fleet as it reaches end of useful life, together with a move to full electric refuse collection vehicles. A sinking fund is being created as part of the 23/24 budget to enable the financing of the replacement fleet
Upgrade to Milton Keynes Waste Recovery Park						TBC		TBC		Discussions are being held with operator of the Milton Keynes Waste Recovery Park for enhancement and refresh of plant and equipment at the site, prior to the end of the contract in 2033. Amount of investment is not yet known	
Upgrade to Waste facilities	3,000,000	0	0	0	0	3,000,000	3,000,000	0	RCCO	Upgrade of facilities to improve waste management	START document and cost details to be developed
Provision of additional electric charging infrastructure for Environmental Services Contract	625,000	0	0	0	0	625,000	625,000	0	RCCO	Further provision of electric charging infrastructure to enable the phased moved to an electric fleet	
Purchase of Solar Farm	25,000,000	0	0	0	0	25,000,000		25,000,000	Prudential Borrowing	Purchase of a solar farm	A business case is being developed to explore the purchase of a solar farm to enable MKCC to meet carbon targets
Potholes	500,000	500,000	500,000	500,000	500,000	2,500,000	0	2,500,000		Fix additional potholes, improve repair quality and maintain our focus on having high standard roads.	Improve the condition of the highway - potential funding from central government
South Household Waste and Recycling Centre - proposed relocation	5,500,000	0			0	5,500,000	0	5,500,000		It is proposed to relocate Bleak Hall HWRC to a new supersite on the south or west flanks of Milton Keynes, enabling the site to meet all current guidelines and serve the growing population in those areas.	2030 Carbon Zero Target - Bring forward the future operational models for waste and landscaping services beyond the end of the current contracts in 2023.
North Supersite Household Waste and Recycling Centre	4,000,000					4,000,000	0	4,000,000		Supersite Household Waste Recycling site for the North of Milton Keynes, enabling the site to meet all current guidelines and serve the growing population in those areas.	2031 Carbon Zero Target - Bring forward the future operational models for waste and landscaping services beyond the end of the current contracts in 2023.
CMK Central Library roof and heating system	4,000,000	2,500,000				6,500,000	0	6,500,000		Works have been identified for the roof and heating system within the central library	A condition survey is being undertaken and a business case will be brought forward.
Investment in LED Lighting	7,500,000	2,500,000				10,000,000	10,000,000	0	Reserves	Investment in LED lighting to drive maintenance and energy savings	Initial works are being undertaken to develop a business case for the investment in LED lighting for all of the unconverted lights. A dd is planned in January 2023.
Adult Social Care Hub	4,000,000	4,000,000				8,000,000	8,000,000	0	Tariff	Investment in Adult social care facilities	A business case is being developed to explore the development of a new social care hub
Replacement & Upgrade Heating System Willow Chapel	50,000	0	0	0	0	50,000	50,000	0	Bereavement - Revenue reserve	Improvements to the heating at the Crematorium	
Additional Cemetery for West Flank	500,000	0	0	0	0	500,000	500,000	0	Tariff (£150k) and Bereavement - Revenue reserve	Development of additional cemeteries to respond to growth from the expansion areas	START Document and details of schemes to be developed over time
Provision of additional Cemetery facilities for East flank Growth	0	500,000	0	0	0	500,000	500,000	0	Tariff (£150k) and Bereavement - Revenue reserve		
<b>Total Doing the Essentials Well</b>	<b>59,075,000</b>	<b>19,055,000</b>	<b>4,280,000</b>	<b>4,500,000</b>	<b>41,925,000</b>	<b>128,835,000</b>	<b>90,335,000</b>	<b>43,500,000</b>			
Woughton Leisure Centre Building Enhancements	120,000.00	0.00	0.00	0.00	0.00	120,000	0	120,000		Replacement of perimeter fencing and refurbishment of building exterior and main hall floor.	This project aims to address the problem of security, vandalism and anti-social behaviour by creating a safe external space for users of the site and to prevent further damage to the building and reduce MKC insurance claims

**Draft Capital Programme - revised pipeline schemes for 2023/24 (subject to full business case approval)**

ITEM 4: Annex H(b)

The following future capital scheme bids have been highlighted, although at the time of preparing the draft, budget business cases had not been approved by the Corporate Portfolio Board.

Council Plan Priority	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Onwards	Total Programme	Potential Funding Source	Unfunded	Details of Potential Funding Source	Description of Project	Project Justification
Kents Hill Sports Ground Pavilion	585,000.00	585,000.00	0.00	0.00	0.00	1,170,000	0	1,170,000		The pavilion has structural issues related to the original construction that need to be addressed	Business case to be developed
Woughton on the Green Pavilion	165,000.00	560,000.00				725,000	0	725,000		Upgrade to facilities	Business case to be developed
Tattenhoe Lane and Derwent Drive sports Ground	100,000.00	0.00	0.00	0.00	0.00	100,000	0	100,000		Upgrade to facilities	Business case to be developed
Whitehouse football pitches and cricket pitch	75,000.00	500,000.00	0.00	0.00	0.00	575,000	575,000	0	Tariff	Indicative - 4 Football pitches and 1 cricket pitch	Business case to be developed
Sport Central - multi sport pitch	200,000.00	0.00	0.00	0.00	0.00	200,000	0	200,000		To increase capacity by changing the tennis court to a multi use surface with canopy for increased activities.	Business case to be developed
Centrecom refurbishment	200,000.00	0.00	0.00	0.00	0.00	200,000	0	200,000		To enhance centre's capacity and sustainability.	Business case to be developed
Hodge Lea Sports Ground	250,000.00	0.00	0.00	0.00	0.00	250,000	0	250,000		Replacement of sporting facilities previously at Greenleys Sports Ground.	Business case to be developed
Leon Leisure Centre	110,000.00	0.00	0.00	0.00	0.00	110,000	0	110,000		Part of a larger project to redevelop the Leisure Centre.	Business case to be developed
MK SE Community Facilities	0.00	0.00	1,500,000.00	0.00	0.00	1,500,000	1,500,000	0	Tariff 2	Woburn Sands-Brickhill - facilities and pitches	Business case to be developed
MK East	0.00	1,200,000.00	0.00	0.00	0.00	1,200,000	0	1,200,000	Tariff 2	Delivery of 4 pitches and changing facilities	Business case to be developed
Irish Club	500,000.00	0.00	0.00	0.00	0.00	500,000	0	500,000		Refurbishment of building	Business case to be developed
Cowper and Newton Museum (CNM) Garden Room, Olney		50,000.00				50,000	0	50,000		Provision of additional community, educational and meeting space.	Business case to be developed
Milton Keynes Arts Centre Radcliffe Replacement and Site wide changes	350,000.00	950,000.00	250,000.00	0.00	0.00	1,550,000	0	1,550,000		To Replace the Radcliffe Arts building	Business case to be developed
Re-Development of CMK Library and new archive area	125,000.00	275,000.00	600,000.00	0.00	0.00	1,000,000	600,000	400,000	Tariff	Provision of a City Archive facility.	Business case to be developed
Multi-Purpose City Centre Cultural Facility	0.00	780,000.00	350,000.00	0.00	0.00	1,130,000	0	1,130,000		Provision of multi-purpose venue in CMK which would support cultural production, a	Business case to be developed
<b>Total Building Better Communities</b>	<b>2,780,000</b>	<b>4,900,000</b>	<b>2,700,000</b>	<b>0</b>	<b>0</b>	<b>10,380,000</b>	<b>2,675,000</b>	<b>7,705,000</b>			

<b>2023/24 Capital Programme - Pipeline list</b>	<b>61,855,000</b>	<b>23,955,000</b>	<b>6,980,000</b>	<b>4,500,000</b>	<b>41,925,000</b>	<b>139,215,000</b>	<b>93,010,000</b>	<b>51,205,000</b>			
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# Capital Programme 2023/24

ITEM 4: Annex H(i)

## Children Services

Appraisal Ref	Project Name	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Programme	Total Programme
<b>Available Funding</b>							
	2022/23 Unallocated & C'Fwd (Single Capital Pot Grant)	29,446,075	0	0	0	0	29,446,075
	Special Education Needs Grant / Higher Needs Grant B'fwd	3,222,141	0	0	0	0	3,222,141
	Basic Need - Single Capital Pot Grant	0	158,342	0	0	0	158,342
	School Condition Funding - Single Capital Pot Grant	2,562,724	2,562,724	2,562,724	2,562,724	2,562,724	12,813,620
	Special Education Needs Grant / Higher Needs Grant	6,770,747	0	0	0	0	6,770,747
	<b>Total Available Funding</b>	<b>42,001,686</b>	<b>2,721,066</b>	<b>2,562,724</b>	<b>2,562,724</b>	<b>2,562,724</b>	<b>52,410,924</b>
<b>Summary</b>							
	Total prior year continuations (Section 1)	3,947,312	0	0	0	0	3,947,312
	Total new schemes (Section 2)	2,030,000	2,030,000	2,030,000	2,000,000	2,000,000	10,090,000
	<b>Total Programme</b>	<b>5,977,312</b>	<b>2,030,000</b>	<b>2,030,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>14,037,312</b>
	Funding available	42,001,686	2,721,066	2,562,724	2,562,724	2,562,724	52,410,924
	Funding deficit/(surplus)	(36,024,374)	(691,066)	(532,724)	(562,724)	(562,724)	(38,373,612)
	Cumulative funding deficit/(surplus)	(36,024,374)	(36,715,440)	(37,248,164)	(37,810,888)	(38,373,612)	
<b>Section 1 - Prior Years' Continuing Schemes</b>							
50CPX00584	Whitehouse 12FE Secondary School	190,000	0	0	0	0	190,000
50CPX00889	Glebe Meadows Primary & Secondary School	557,312	0	0	0	0	557,312
50CPX00996	Calverton Lane Primary School	3,200,000	0	0	0	0	3,200,000
	<b>Total Prior Years' Continuations</b>	<b>3,947,312</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,947,312</b>

# Capital Programme 2023/24

ITEM 4: Annex H(i)

## Children Services

Appraisal Ref	Project Name	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Programme	Total Programme
<b>Section 2 - 2023/24 Programme and future years bids provisionally funded</b>							
50CPX00580	Boiler & Distribution Replacements & Enhancements	940,000	940,000	940,000	930,000	930,000	4,680,000
50CPX00581	Fire Protection Improvements	230,000	230,000	230,000	220,000	220,000	1,130,000
50CPX00582	Roofs, windows and doors	610,000	610,000	610,000	600,000	600,000	3,030,000
50CPX00583	Emergency/reactive improvements Health and Safety	250,000	250,000	250,000	250,000	250,000	1,250,000
<b>Total 2023/24 and future years starts</b>		<b>2,030,000</b>	<b>2,030,000</b>	<b>2,030,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>10,090,000</b>
<b>Total Funded 2023/24 Children and Families Services Capital</b>		<b>5,977,312</b>	<b>2,030,000</b>	<b>2,030,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>14,037,312</b>

Environmental, Protective and Cultural Services

Appraisal Ref	Project Name	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Programme	Total Programme
<b>Available Funding</b>							
	Single Capital Pot Grants (B/fwd)	354,000	0	0		0	354,000.00
	Single Capital Pot Grants	438,200	0	0	0	0	438,200
	Capital Receipt	602,800	1,479,993	1,490,000	1,428,334	540,000	5,541,127
	Revenue Contribution	1,018,579	0	0	0	0	1,018,579
	Government Grants (B/fwd)	220,000	0	0	0	0	220,000
	Housing Infrastructure Fund Grant	8,140,986	11,386,573	3,940,125	0	0	23,467,684
	Local Authority Tree Fund	48,000	48,000	0	0	0	96,000
	Prudential Borrowing	9,000,000	19,000,000	0	0	0	28,000,000
	New Homes Bonus		10,007	0	0	0	10,007
	S106 and Tariff Funding (For List see Specific Project Information)	1,209,850	0	0	0	0	1,209,850
	<b>Total Available Funding</b>	<b>21,032,415</b>	<b>31,924,573</b>	<b>5,430,125</b>	<b>1,428,334</b>	<b>540,000</b>	<b>59,583,797</b>
<b>Summary</b>							
	Total prior year continuations (Section 1)	21,032,415	31,924,573	5,430,125	1,428,334	540,000	60,355,447
	Total new schemes (Section 2)	0	0	0	0	0	0
	<b>Total Programme</b>	<b>21,032,415</b>	<b>31,924,573</b>	<b>5,430,125</b>	<b>1,428,334</b>	<b>540,000</b>	<b>60,355,447</b>
	Funding available	21,032,415	31,924,573	5,430,125	1,428,334	540,000	60,355,447
	Funding deficit/(surplus)	0	0	0	0	0	0
	Cumulative funding deficit/(surplus)	0	0	0	0	0	
<b>Section 1 - Prior Years' Continuing Schemes</b>							
50CPX00948	CCTV	220,000	0	0	0	0	220,000

**Environmental, Protective and Cultural Services**

Appraisal Ref	Project Name	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Programme	Total Programme
50CPX00975	Wavendon Playing Fields	36,549	0	0	0	0	<b>36,549</b>
50CPX00840	Whitehouse (Area 10) WEA Leisure	550,000	0	0	0	0	<b>550,000</b>
50CPX00994	Oakgrove Public Art Commission	186,000	0	0	0	0	<b>186,000</b>
50CPX01084	Fairfields LP4	437,301	0	0	0	0	<b>437,301</b>
50CPX01018	Towns Fund - 1. Innovation Hub	950,000	1,425,000	377,625	0	0	<b>2,752,625</b>
50CPX01020	Towns Fund - 3. Transport Hub	389,500	1,425,000	1,900,000	0	0	<b>3,714,500</b>
50CPX01021	Towns Fund - 4. Public Realm Imps	47,500	286,573	1,662,500	0	0	<b>1,996,573</b>
50CPX01022	Towns Fund - 5. Redway Improvements	579,500	0	0	0	0	<b>579,500</b>
50CPX01023	Towns Fund - 6. Tech Park Bletchley	174,486	0	0	0	0	<b>174,486</b>
50CPX00979	Agora Regeneration	9,000,000	19,000,000	0	0	0	<b>28,000,000</b>
50CPX01094	Building Maintenance programme	1,000,000	0	0	0	0	<b>1,000,000</b>
50CPX01091	Health & Safety Fund	250,000	250,000	250,000	250,000	0	<b>1,000,000</b>
50CPX01041	Local Authority Tree Fund - Queens Canopy	48,000	48,000	0	0	0	<b>96,000</b>
50CPX00849	Community Infrastructure Fund	95,000	100,000	100,000	100,000	0	<b>395,000</b>
50CPX00997	MK East - HIF Social Infrastructure	6,000,000	8,250,000	0	0	0	<b>14,250,000</b>
50CPX00499	ICT Asset Funding Programme	40,000	200,000	200,000	138,334	0	<b>578,334</b>
50CPX01102	Income Management System	18,579	0	0	0	0	<b>18,579</b>
50CPX01103	IT Improvement Fund	800,000	800,000	800,000	800,000	400,000	<b>3,600,000</b>
50CPX01032	VDI Replacement with Laptops	210,000	140,000	140,000	140,000	140,000	<b>770,000</b>
<b>Total Prior Years Starts</b>		<b>21,032,415</b>	<b>31,924,573</b>	<b>5,430,125</b>	<b>1,428,334</b>	<b>540,000</b>	<b>60,355,447</b>
<b>Total Funded 2023/24 Environmental, Protective and Cultural Services Capital Programme</b>		<b>21,032,415</b>	Page 2 <b>31,924,573</b>	<b>5,430,125</b>	<b>1,428,334</b>	<b>540,000</b>	<b>60,355,447</b>



## Capital Programme 2023/24

## PROGRAMME TO BE REBASED PENDING HRA BP UPDATE

## Housing Revenue Account

Appraisal Ref	Project Name	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Programme	Total Programme
<b>Available Funding</b>							
	Major Repairs Reserve (MRR)	13,821,252	0	0	0	0	13,821,252
	Revenue Contribution (RCCO)	31,616,972	0	0	0	0	31,616,972
	Prudential Borrowing	27,555,926	25,081,352			0	52,637,278
	Non-RTB Capital Receipts	220,000	0	0	0	0	220,000
	Affordable Housing Retained Capital Receipts (New Build Programme)	5,667,592	7,264,553			0	12,932,145
	<b>Total Available Funding</b>	<b>78,881,742</b>	<b>32,345,905</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111,227,647</b>
<b>Summary</b>							
	Total prior year continuations (Section 1)	36,500,659	31,827,499	0	0	0	68,328,158
	Total new schemes (Section 2)	42,381,083	518,406	0	0	0	42,899,489
	<b>Total Programme</b>	<b>78,881,742</b>	<b>32,345,905</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111,227,647</b>
	Funding available	78,881,742	32,345,905	0	0	0	111,227,647
	Funding deficit/(surplus)	0	0	0	0	0	0
	Cumulative funding deficit/(surplus)	0	0	0	0	0	
<b>Section 1 - Prior Years' Continuing Schemes</b>							
50CPX00242	Coltsfoot Place	80,000	0	0	0	0	80,000
50CPX00776	Fern Grove, Lakes Estate	389,760	0	0	0	0	389,760
50CPX00778	Glovers Lane, Heelands	561,243	513,514	0	0	0	1,074,757
50CPX00782	Kirkstall Place, Oldbrook	252,195	3,216,360	0	0	0	3,468,555

# Capital Programme 2023/24

# PROGRAMME TO BE REBASED PENDING HRA BP UPDATE

## Housing Revenue Account

Appraisal Ref	Project Name	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Programme	Total Programme
50CPX00781	Surrey Road, West Bletchley	286,447	681,429	0	0	0	967,876
50CPX00775	Talland Avenue Sites 1,2 Fishermead	33,187	0	0	0	0	33,187
50CPX00907	Rowlands Close, Bletchley	33,552	0	0	0	0	33,552
50CPX01047	Cripps Lodge	8,540,406	4,915,367	0	0	0	13,455,773
50CPX00995	Mellish & Gables demolition	1,723,378	0	0	0	0	1,723,378
50CPX01000	Lakes Estate Regeneration Phase A	21,616,535	22,500,829	0	0	0	44,117,364
	<b><u>Asset Management</u></b>						
50CPX00223	Harrier Court	168,456	0	0	0	0	168,456
50CPX00832	Reema Blocks - 16 Blocks	900,000	0	0	0	0	900,000
50CPX00989	Replacement stairlifts	40,000	0	0	0	0	40,000
50CPX01088	Netherfield Decarbonisation	1,875,500	0	0	0	0	1,875,500
<b>Total Prior Years' Continuations</b>		<b>36,500,659</b>	<b>31,827,499</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>68,328,158</b>
<b>Section 2 - 2023/24 Programme and future years bids provisionally funded</b>							
	<b><u>New Council Houses</u></b>						
50CPX01046	Berwick Drive	2,176,213	518,406	0	0	0	2,694,619
	<b><u>Reactive Works</u></b>						
50CPX00585	Aids & Adaptations	1,247,000	0	0	0	0	1,247,000
	<b><u>Planned Maintenance Programme</u></b>						<b>0</b>
50CPX00202	Communal Area Upgrades	3,856,000	0	0	0	0	3,856,000

# Capital Programme 2023/24

## PROGRAMME TO BE REBASED PENDING HRA BP UPDATE

### Housing Revenue Account

Appraisal Ref	Project Name	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Programme	Total Programme
50CPX00203	Doors	714,000	0	0	0	0	714,000
50CPX00204	Windows	1,290,000	0	0	0	0	1,290,000
50CPX00586	Bathroom Upgrades	2,496,000	0	0	0	0	2,496,000
50CPX00587	Wiring	1,947,000	0	0	0	0	1,947,000
50CPX00588	Kitchen Upgrades	8,547,000	0	0	0	0	8,547,000
50CPX00827	External Walls & Fencing	3,167,000	0	0	0	0	3,167,000
50CPX00591	Roof Upgrades	11,141,622	0	0	0	0	11,141,622
50CPX00590	Heating System Replacement	2,016,588	0	0	0	0	2,016,588
50CPX00826	Communal Heating	230,000	0	0	0	0	230,000
50CPX00829	Fire Safety Works	553,660	0	0	0	0	553,660
	<b><u>Capital Void Works</u></b>						
50CPX00593	Bathroom	78,000	0	0	0	0	78,000
50CPX00594	Doors	133,000	0	0	0	0	133,000
50CPX00595	Kitchens	232,000	0	0	0	0	232,000
50CPX00596	Structure	2,424,000	0	0	0	0	2,424,000
50CPX00597	Windows	15,000	0	0	0	0	15,000
50CPX00598	Wiring	117,000	0	0	0	0	117,000
<b>Total 2023/24 and future years starts</b>		<b>42,381,083</b>	<b>518,406</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,899,489</b>
<b>Total Funded 2023/24 Housing HRA Capital Programme</b>		<b>78,881,742</b>	<b>32,345,905</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111,227,647</b>

# Capital Programme 2023/24

ITEM 4: Annex H(iv)

## Social Care and Housing General Fund

Appraisal Ref	Project Name	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Programme	Total Programme
<b>Available Funding</b>							
	Disabled Facilities Grant	1,117,331	1,117,331	1,117,331	1,117,331	1,117,331	5,586,655
<b>Total Available Funding</b>		<b>1,117,331</b>	<b>1,117,331</b>	<b>1,117,331</b>	<b>1,117,331</b>	<b>1,117,331</b>	<b>5,586,655</b>
<b>Summary</b>							
Total prior year continuations (Section 1)		0	0	0	0	0	0
Total new schemes (Section 2)		1,117,331	1,117,331	1,117,331	1,117,331	1,117,331	5,586,655
<b>Total Programme</b>		<b>1,117,331</b>	<b>1,117,331</b>	<b>1,117,331</b>	<b>1,117,331</b>	<b>1,117,331</b>	<b>5,586,655</b>
Funding available		1,117,331	1,117,331	1,117,331	1,117,331	1,117,331	5,586,655
Funding deficit/(surplus)		0	0	0	0	0	0
Cumulative funding deficit/(surplus)		0	0	0	0	0	0
<b>Section 1 - Prior Years' Continuing Schemes</b>							
							0
<b>Total Prior Years' Continuations</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Section 2 - 2023/24 Programme and future years bids provisionally funded</b>							
50CPX00538	Disabled Facilities Grants	1,117,331	1,117,331	1,117,331	1,117,331	1,117,331	5,586,655
<b>Total 2023/24 and future years starts</b>		<b>1,117,331</b>	<b>1,117,331</b>	<b>1,117,331</b>	<b>1,117,331</b>	<b>1,117,331</b>	<b>5,586,655</b>
<b>Total Funded 2023/24 Adult Social Care and Housing General Fund</b>		<b>1,117,331</b>	<b>1,117,331</b>	<b>1,117,331</b>	<b>1,117,331</b>	<b>1,117,331</b>	<b>5,586,655</b>

Transport

Appraisal Ref	Project Name	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Programme	Total Programme
<b>Available Funding</b>							
	2022/23 Unallocated & C'Fwd (Single Capital Pot Grant)	315,352.44	2,321,530.29	(339,659.00)	339,659.00	0.00	2,636,882.73
	Single Capital Pot Grant	3,943,800.00	5,661,000.00	5,661,000.00	5,661,000.00	5,661,000.00	26,587,800.00
	Capital Receipts	400,000.00	1,711,379.00	0.00	0.00	0.00	2,111,379.00
	Potholes Grant	2,843,000.00	0.00	0.00	0.00	0.00	2,843,000.00
	Housing Infrastructure Fund Grant	41,288,049.00	10,768,143.00	0.00	0.00	0.00	52,056,192.00
	DFT Highways Incentive Funding	711,000.00	858,000.00	858,000.00	858,000.00	858,000.00	4,143,000.00
	Prudential Borrowing	856,495.00	3,560,200.00	3,880,200.00	2,560,200.00	953,300.00	11,810,395.00
	New Homes Bonus	1,600,000.00	3,980,662.71	0.00	0.00	0.00	5,580,662.71
	S106 and Tariff Funding (For List see Specific Project Information)	866,732.00	4,200,000.00	1,963,281.00	0.00	0.00	7,030,013.00
	<b>Total Available Funding</b>	<b>52,824,428.44</b>	<b>33,060,915.00</b>	<b>12,022,822.00</b>	<b>9,418,859.00</b>	<b>7,472,300.00</b>	<b>110,677,324.44</b>
<b>Summary</b>							
	Total prior year continuations (Section 1)	1,566,732.00	10,848,652.00	1,963,281.00	0.00	0.00	14,378,665.00
	Total new schemes (Section 2)	51,013,243.00	21,950,113.00	9,454,955.00	8,832,791.00	7,190,591.00	98,441,693.00
	<b>Total Programme</b>	<b>52,579,975.00</b>	<b>32,798,765.00</b>	<b>11,418,236.00</b>	<b>8,832,791.00</b>	<b>7,190,591.00</b>	<b>112,820,358.00</b>
	Funding available	52,824,428.44	33,060,915.00	12,022,822.00	9,418,859.00	7,472,300.00	114,799,324.44
	Funding deficit/(surplus)	(244,453.44)	(262,150.00)	(604,586.00)	(586,068.00)	(281,709.00)	(1,978,966.44)
	Cumulative funding deficit/(surplus)	(244,453.44)	(506,603.44)	(1,111,189.44)	(1,697,257.44)	(1,978,966.44)	
<b>Section 1 - Prior Years' Continuing Schemes</b>							
50CPX01090	Northfield Roundabout Signal Upgrade	90,000.00	0.00	0.00	0.00	0.00	90,000.00

Transport

Appraisal Ref	Project Name	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Programme	Total Programme
	<b>Major Projects</b>						
	H10 Bletcham Way	120,000.00	0.00	0.00	0.00	0.00	120,000.00
50CPX00353	Monkston Roundabout	350,000.00	4,000,000.00	163,281.00	0.00	0.00	4,513,281.00
50CPX00354	Crownhill - Loughton Improvements	306,732.00	200,000.00	1,800,000.00	0.00	0.00	2,306,732.00
50CPX00265	East West Rail	700,000.00	6,648,652.00	0.00	0.00	0.00	7,348,652.00
<b>Total Prior Years' Continuations</b>		<b>1,566,732.00</b>	<b>10,848,652.00</b>	<b>1,963,281.00</b>	<b>0.00</b>	<b>0.00</b>	<b>14,378,665.00</b>
<b>Section 2 - 2023/24 Programme and future years bids provisionally funded</b>							
Combined	<b>Bridge Programme</b>	0.00	0.00	0.00	420,000.00	490,000.00	910,000.00
50CPX00815	Principal Bridge Inspection Programme	175,000.00	150,000.00	150,000.00	150,000.00	0.00	625,000.00
50CPX00312	Bridge Approach Safety Barrier Upgrades	221,000.00	350,000.00	350,000.00	300,000.00	0.00	1,221,000.00
50CPX00315	Protective coatings to bridge structural elements	30,000.00	30,000.00	30,000.00	150,000.00	0.00	240,000.00
50CPX00316	Porte Cochere Roof upgrades	250,000.00	200,000.00	200,000.00	150,000.00	200,000.00	1,000,000.00
50CPX00317	Structural Improvements to Structures inc Bridge Joint Replacements	226,900.00	315,000.00	350,000.00	500,000.00	500,000.00	1,891,900.00
50CPX00318	Footbridge Refurbishments	100,000.00	225,000.00	310,000.00	400,000.00	400,000.00	1,435,000.00
50CPX00325	Special Investigation of Half Joint St	70,000.00	0.00	0.00	0.00	0.00	70,000.00
50CPX00332	H10 Canal Bridge Upgrading	312,491.00	0.00	0.00	0.00	0.00	312,491.00
50CPX00926	H9 Bridge River Challenge Fund	400,000.00	0.00	0.00	0.00	0.00	400,000.00
50CPX00928	Stag Railway Bridge, Fenny Stratford	162,212.00	0.00	0.00	0.00	0.00	162,212.00
	<b>Street Lighting</b>						
50CPX00668	Street Lighting Column Replacement & LED conversions	500,000.00	1,500,000.00	1,500,000.00	500,000.00	500,000.00	4,500,000.00
	<b>Highways</b>						

Transport

Appraisal Ref	Project Name	2023/24 Programme	2024/25 Programme	2025/26 Programme	2026/27 Programme	2027/28 Programme	Total Programme
50CPX00936	Redways Improvements	200,000.00	200,000.00	200,000.00	200,000.00	200,000.00	1,000,000.00
50CPX00937	Footpath Improvements	160,000.00	200,000.00	200,000.00	200,000.00	200,000.00	960,000.00
50CPX00933	Redway Resurfacing	200,000.00	200,000.00	200,000.00	200,000.00	200,000.00	1,000,000.00
50CPX00935	Highways and pavement asset enhancement programme	200,000.00	200,000.00	200,000.00	200,000.00	200,000.00	1,000,000.00
50CPX00939	CMK Capital Programme works (Pavements & Street Furniture)	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	250,000.00
50CPX00336	Carriageway Resurfacing	1,308,000.00	1,708,000.00	1,708,000.00	2,170,200.00	2,858,000.00	9,752,200.00
50CPX00337	Surface Dressing Programme	1,317,000.00	2,500,000.00	2,650,000.00	1,950,000.00	0.00	8,417,000.00
50CPX00130	White Lining Programme	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00	750,000.00
50CPX01029	Potholes 10mtr square	650,000.00	0.00	0.00	0.00	0.00	650,000.00
50CPX00341	Upgrading of Highway Carrier drains	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	500,000.00
50CPX00339	Drainage	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	250,000.00
50CPX00345	Vehicle Safety Barriers	50,000.00	50,000.00	50,000.00	0.00	0.00	150,000.00
50CPX01096	Traffic Signals Upgrade	100,000.00	0.00	0.00	0.00	0.00	100,000.00
50CPX00821	Directional Signs	50,000.00	200,000.00	0.00	0.00	0.00	250,000.00
50CPX00362	<b><u>Passenger Transport</u></b>	517,591.00	517,591.00	431,955.00	417,591.00	417,591.00	2,302,319.00
50CPX00822	<b><u>Traffic Management &amp; Road Safety</u></b>	650,000.00	550,000.00	550,000.00	550,000.00	650,000.00	2,950,000.00
50CPX00825	<b><u>Accessibility Fund</u></b>	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	125,000.00
50CPX00951	<b><u>Housing Infrastructure Fund (highways)</u></b>	41,288,049.00	10,768,143.00	0.00	0.00	0.00	52,056,192.00
50CPX01030	<b><u>Parking and Street Improvements - Agora and Wolverton High Street</u></b>	1,500,000.00	1,711,379.00	0.00	0.00	0.00	3,211,379.00
<b>Total 2023/24 and future years starts</b>		<b>51,013,243.00</b>	<b>21,950,113.00</b>	<b>9,454,955.00</b>	<b>8,832,791.00</b>	<b>7,190,591.00</b>	<b>98,441,693.00</b>
<b>Total Funded 2023/24 Transport Capital Programme</b>		<b>52,579,975.00</b>	<b>32,798,765.00</b>	<b>11,418,236.00</b>	<b>8,832,791.00</b>	<b>7,190,591.00</b>	<b>112,820,358.00</b>





**RISK ASSESSMENT OF GENERAL BALANCE 2023/24 - DRAFT BUDGET**

	AREA OF RISK	CONTROLLABLE BUDGET/MAX EXPOSURE £	Max Exposure	ASSESSED RISK LEVEL	FACTOR	VALUE £	MINIMUM PRUDENT RESERVE £	ASSUMPTIONS
1	<b>Global Economy</b>							
	Inflation on General Supplies & Services Expenditure (non energy)	38,494,000	3.00%	Medium	25.00%	288,705		Economic Forecasts are sensitive to global and domestic factors, including government energy support packages. Inflation peak in 2023 forecast at 9%.
	Major Contract inflation	31,381,000	5.00%	High	25.00%	396,000		Provision for additional inflation risk on contracts over budget provision (Indices vary between Sept 22 - April 23).
	Inflation on Energy Budgets	4,030,000	50.00%	High	25.00%	503,750		Budget reflects Laser Energy forecasted wholesale prices. Given significant market volatility these could be materially exceeded.
	<b>Total</b>						<b>1,188,455</b>	
2	<b>Budget Pressures/New Responsibilities</b>							
	On-going 2023/24 Pressures - Amber	4,953,000	100.00%	Medium	7.50%	371,475		In assessing financial demand based pressures the Council models its projections from a range of published data including census data, PANSI and POPPI together with service data. These forecasts are subject to volatility and this allowance provides an additional buffer should these forecasts prove to be insufficient and in year budget measures not be available to offset the financial impact.
	On-going 2023/24 Pressures - Green	3,240,000	100.00%	Low	5.00%	162,000		
	<b>Total</b>						<b>533,475</b>	
3	<b>High Risk Budgets [Red]</b>							
	Homelessness Prevention and Access	14,304,000	100.00%	High	10.00%	1,430,400		Demand for placements is modelled in line with population growth as well as reviewing the current cohort of children. Looked After Children numbers have decreased from 368 in October 2021 to 356 in October 2022. However a number of high cost placements have been required. The cost of residential placements can be between £3k and £11k per week. Emergency unregulated placements can cost up to £18k per week and although they are for fixed periods of time they are putting pressure on the budget. The number of residential and secure placements has increased from 19 in April 2022 to 28 in October 2022.
	Children's Social Care Placements	19,790,000	100.00%	High	10.00%	1,979,000		
	Home to School Transport	5,708,000	100.00%	High	10.00%	570,800		Demand Management is key to the mitigation of this risk across Adult Social Care. This includes an effective reablement service to support people to remain in their homes for as long as possible; strength based assessments; utilisation of internal services for complex home care cases and robust processes for agreeing all care and support. There has also been an increase in the weekly average cost of Older People Care Home placements, coupled with increasing demand which is resulting in higher expenditure
	ASC Placements	70,744,101	100.00%	High	5.00%	3,537,205		
	<b>Total</b>						<b>7,517,405</b>	
4	<b>Budget Reductions</b>							
	Risk Reviewed 2023/24 Budget Reductions & Income Generation - Red	0	100.00%	High	50.00%	0		Risk assessment of each individual saving proposal based on previous experience of delivery rate.
	Risk Reviewed 2023/24 Budget Reductions & Income Generation - Amber	3,754,000	100.00%	Med	25.00%	938,500		
	Risk Reviewed 2023/24 Budget Reductions & Income Generation - Green	2,971,000	100.00%	Low	5.00%	148,550		
	<b>Total</b>						<b>1,087,050</b>	
5	<b>Business Rates Funding Risk</b>							
	Business Rates Funding	29,000,000	100.00%	Medium	20.00%	5,800,000		MKC could lose up to 7.5% of their business rate funding (£29m) before a safety net applies. The amount of Business Rate income that the Council can retain each year is subject to a number of significant risks including Business Rate appeals and bad debts. Since the retained business system was introduced in 2013/14 this has been a volatile and complex source of income. This is partly mitigated through the Appeals and Bad Debt Provision. However, these are snapshots at a point in time and may be overtaken by changing events.
	- Growth Assumption - Appeals/Revaluation - Other							
	<b>Total</b>						<b>5,800,000</b>	
6	<b>Emergency Planning</b>							
	Bellwin threshold			Absolute		350,000		
	Risk Allowance for unbudgeted costs			Absolute		1,000,000		
	<b>Total</b>						<b>1,350,000</b>	
7	<b>Income</b>							
	Income from Fees, Charges & Contributions	40,000,000	20.00%	Medium	10.00%	800,000		General risk on the collection of fees and charges and impact of on-going Welfare Reforms which could reduce the general public's ability to pay for additional council run services.
	<b>Total</b>						<b>800,000</b>	
8	<b>Other</b>							
	Staffing - Increased turnover and wage pressure in a tight labour market	100,500,000	10.00%	Medium	10.00%	1,005,000		Following a number of significant events there has been a significant tightening of the labour market, leading to greater turnover, more competition for staff and additional costs through the use of interims, additional recruitment costs and pay inflation.
	Insurance Claims					1,000,000		Insurance claims may require additional unbudgeted contributions, above the known level of outstanding claims
	School deficits on academy conversion					500,000		Potential risk of further costs from academy conversion (only applies to schools where academisation is directed by the DfE).

AREA OF RISK	CONTROLLABLE BUDGET/MAX EXPOSURE £	Max Exposure	ASSESSED RISK LEVEL	FACTOR	VALUE £	MINIMUM PRUDENT RESERVE £	ASSUMPTIONS
Major Services Contractor failure resulting in emergency re-provision of statutory services	25,000,000	75.00%	Medium	15.00%	2,812,500		In the event of a major contractor failure the Council may need to implement a range of emergency measures to continue service provision including staff TUPE, spot purchase which would result in unbudgeted expenditure. Risk provision using the largest value contract and assumed price pressure at 15%.
Emergency unscheduled re-procurement if major services contractor failure					1,000,000		In the event of a major supplier / contractor failure the Council would need to put in place a full re-procurement earlier than anticipated and would need to fund the costs of this process. With major contracts the costs of this are significant.
Health and Safety Breach	2,000,000	100.00%	Low	50.00%	1,000,000		The Council is responsible under current UK legislation for the safety of its staff, customers and contractors covering a diverse range of services and assets. In the event of any significant breach the Council could become liable to pay compensation and fines.
Fines from Regulators including Data breaches under the new GDPR					1,000,000		Maximum fine rose from 500k to 20m Euro's from May 2019. Any fine is likely to reflect our status as public body, but financial liabilities would still apply.
Cyber Security Recovery					2,000,000		This is a key business risk and the costs of recovery following a successful attack could be significant. Incidents at LB Hackney and Redcar and Cleveland have highlighted the financial costs and risks associated with this.
Losing major planning appeal					1,000,000		The Council has a limited reserve for legal costs. Planning appeals represent one of the more significant and likely events which could lead of a material liability in the event of the Council losing a major planning appeal.
<b>Total</b>						<b>11,317,500</b>	
<b>Risk Assessed General Balance Requirement</b>						<b>29,593,885</b>	

Reserve	Purpose	Active/finished	Forecast Position 31/03/22	Movement in reserves	In-Year Movements	Forecast Position 31/03/2023	Forecast Position 31/03/2024	Forecast Position 31/03/2025	Forecast Position 31/03/2026	Commentary
			£m	£m	£m	£m	£m	£m	£m	
<b>Unearmarked reserves</b>										
General Fund Balance	Statutory Reserve to hold sufficient revenue funds to meet unexpected or unplanned expenditure or shortfalls to income not allowed for within the Councils main revenue budget.	Active	(29.247)	0.000	(0.480)	(29.727)	(29.727)	(29.727)	(29.727)	Minimum balance is £29.6m.
<b>Earmarked reserves</b>										
<b>Non Distributable reserve</b>										
<b>Funding Core Responsibilities</b>										
Corporate Property Reserve * <i>sinking funds</i>	To fund one-off expenditure of the Council's Operational Buildings in line with approved Asset Management Plans.	Active	(3.009)	1.000	0.044	(1.965)	(1.055)	(1.118)	(1.153)	A Strategic Asset Management Strategy has been developed to identify further investment required in Council Operational Assets. The forecast balance of this reserve is therefore expected to be used to implement this Strategy.
HR Manpower Planning Reserve	This fund supports one-off costs associated with Council Terms and Conditions, Restructuring and Re-organisations.	Active	(1.698)	0.000	0.000	(1.698)	(1.698)	(1.698)	(1.698)	This reserve will be used to fund one-off costs from staff restructuring.
Internal Insurance Fund	Internal fund used to manage the financial risk of claims which fall below the excess limits under the Councils Insurance provider contract.	Active	(2.256)	0.000	0.200	(2.056)	(1.856)	(1.956)	(2.056)	The funding level of this reserve is based on recommendations from the Council's Insurers to provide sufficient resources to meet future liabilities that are not covered by external insurance policies. Whilst this reserve could be recycled this would require the Council to place higher levels of external insurance, resulting in higher premiums and is not recommended.
Pension Fund	Reserve to manage the potential impact of pension revaluation changes	Active	(3.924)	0.000	0.000	(3.924)	(3.924)	(3.924)	(3.924)	
Legal Fees Reserve	Provides for one-off funding as and when legal challenges arise to either defend the Council's position or take action to protect its and the taxpayers interests.	Active	(2.097)	0.000	0.500	(1.597)	(1.097)	(0.597)	(0.597)	This is a reactive reserve to support the legal costs of unexpected or exceptional cost not factored into the Councils base budget. There are no current plans to make new contributions to this reserve but the funding level will be reviewed each year.
Covid 19 Reserve	Covid 19 General Grant earmarked to offset the impact of COVID-19.	Active	(5.860)	0.000	5.592	(0.268)	0.000	0.000	0.000	This funding is one-off and is being used in the MTFP for 21/22 or 22/23
Events Reserve	To provide some funding for any future major events, the Council wishes to support but were not known at the time of setting the budget. Dedicated resources for MK50.	Active	(0.100)	0.000	0.050	(0.050)	(0.050)	(0.000)	(0.000)	
Highways Severe Weather Reserve	To fund exceptional costs arising from severe weather events and the cost of keeping local roads accessible and safe (inc. Grit Bins) where the base budget is not sufficient.	Active	(0.200)	0.000	0.000	(0.200)	(0.200)	(0.200)	(0.200)	Balance will fund exceptional costs caused by Severe Weather.
Highways and E&W transformation reserve	Funds set aside to cover the major commissioning programmes being undertaken regarding highways and environment and waste contracts. There highways programme did not start in 19/20 as expected and the funding has been set aside to fund the works as required over the next couple of years.	Active	(0.928)	0.000	0.294	(0.634)	(0.134)	0.000	0.000	
Housing Benefit Subsidy Equalisation	Recommended balance held to manage the impact of the LA Error Threshold being breached.	Active	(0.458)	0.000	0.000	(0.458)	(0.458)	(0.458)	(0.458)	This balance is held to fund any unexpected loss in subsidy arising from a breach in LA Error threshold. The Councils HB subsidy claim is subject to a full audit each year, errors resulting in overpayments are extrapolated, which can lead to Subsidy Penalties.
Devolved Landscape provision	To fund Landscape contract extension funding	Close from 31 March 2023	(0.044)	0.000	0.044	0.000	0.000	0.000	0.000	
LCTS & Welfare	This is to fund the potential impact from LCTS	Active	(0.958)	0.000	0.280	(0.678)	(0.463)	(0.248)	(0.248)	Given all of the uncertainty over Universal Credit and wider economic issues the Council maintains this reserve to help support vulnerable local residents who need additional temporary support which falls outside of the Council Tax Support scheme or Discretionary Housing Payments funding from Central Government. Whilst no forecast use of this funding has been made it is likely that this balance will reduce over the medium term. We will anticipate small use against this reserve over the medium term and this reflected in the forecasted balance.
Overpayments and Welfare Reform	Balance held to fund unexpected and unbudgeted impacts from welfare reform and address the financial risks from non-collection of HB overpayments.	Active	(0.342)	0.000	0.040	(0.302)	(0.262)	(0.222)	(0.222)	The timing over the draw down on this reserve is not easy to predict due to the delays to the roll out of UC and reductions in working age claimants with overpayments which will no longer be deducted from on-going HB payments.
<b>Delivering Transformation and Change</b>										
Strategic Development Fund	Funds one off costs from new initiatives to enable the Council to realise cost savings, grow income or both. Releases are subject to the provision of a satisfactory business case.	Active	(2.577)	0.139	0.527	(1.912)	(2.407)	(2.088)	(1.949)	This reserve will be fully used over the MTFP period and the forecast updated once a clearer view on the costs of transformation delivery are known.
Customer Service and Digital	Funding set aside as part of the Customer Services Transformation programme to provide analysis and programme management to achieve the savings targets.	Active	(0.010)	(0.139)	0.119	(0.030)	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Office 365 Implementation	To implement Office 365	Close from 31 March 2023	(0.032)	0.000	0.032	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Housing Systems Service review	To fund a Housing Systems Review and improvement project which includes Northgate and a number of alternative systems that are currently being used, in part as a result of Northgate not currently meeting service needs.	Close from 31 March 2023	(0.100)	0.000	0.100	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Feasibility Fund	This fund will be managed by the Corporate Programme Board to allocate to potential pipeline projects that support the delivery of the Council Plan and key priorities of the Council	Active	(0.100)	0.000	0.000	(0.100)	(0.100)	(0.100)	(0.100)	The balance will be fully drawn down by 31st March 2023.
<b>Budget Management - Ring-fenced</b>										
Better Care Fund	Balance of unspent ring-fenced grant funding held over for future investment in services.	Active	(0.655)	0.000	0.000	(0.655)	(0.655)	(0.655)	(0.655)	Balance has not yet been committed although this will likely be drawn down during 2023 to meet demand.
Cyber Security Measures	To fund Cyber security measures to reduce the risk of loss of data as the result of a cyber attack	Close from 31 March 2023	(0.139)	0.000	0.139	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Bereavement Reserve	This fund will be used to replace and extend the crematorium and cemetery provision in MK as the borough continues to grow. This reserve is a sinking fund to offset this pressure.	Active	(3.630)	0.000	(0.939)	(4.568)	(5.507)	(6.446)	(7.385)	This funding is used to finance future capital investment in existing and new burial and cremation services. (32)

Reserve	Purpose	Active/finished	Forecast Position 31/03/22	Movement in reserves	In-Year Movements	Forecast Position 31/03/2023	Forecast Position 31/03/2024	Forecast Position 31/03/2025	Forecast Position 31/03/2026	Commentary
			£m	£m	£m	£m	£m	£m	£m	
Parking Reserve	Ring Fenced Trading Account to hold surplus funds not yet deployed in respect of On Street Parking or other related activities.	Active	(0.101)	0.015	0.086	(0.000)	(0.000)	(0.000)	(0.000)	
Public Health	Balance of unspent ring-fenced grant funding held over for future investment in services.	Active	(2.437)	0.000	0.240	(2.196)	(1.415)	(1.009)	(0.603)	Uncommitted balance is being held as contingency for Agenda for Change.
<b>3rd Party Funds</b>										
Shared Services Reserve	This fund is used to contribute towards MKCC's share of costs for initiatives and with our partner councils.	Active	(1.217)	0.000	0.834	(0.384)	(0.384)	(0.384)	(0.384)	
Collection Fund Cashflow Reserve	Reserve maintained to deal with the volatility of business rates income as a result of unexpected changes to income from appeals and potential future changes to the system by government.	Active	(13.917)	(13.535)	27.452	0.000	(25.000)	(25.000)	(25.000)	This reserve is not available as this is held to manage timing differences between the Collection Fund and General Fund.
Health Funding for CSC External Placements	Earmarked funding from Health for placements for 3 children	Close from 31 March 2023	(1.030)	0.000	1.030	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Social Care grant reserve (earmarked in MTFP)	Social care grant used to fund the pressure on the Better Care Fund earmarked in MTFP.	Close from 31 March 2023	(1.600)	0.000	1.600	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
LD Pooled Budget Reserve	To fund one additional joint commissioning post specifically for the Learning Disability Service to manage increased workload in relation to transforming care and manage service provision	Active	(0.048)	0.000	0.000	(0.048)	(0.048)	(0.048)	(0.048)	
Broadband Delivery UK project.	For MKC salary and contribution to Central Beds project management fees for City Fibre and BDUK broadband.	Close from 31 March 2024	(0.045)	0.000	0.023	(0.023)	(0.000)	(0.000)	(0.000)	This reserve is held as a risk contingency associated with the delivery of the BDUK contracts (currently contract 2, with a 3rd approved).
Schools Balances	Balances of net funds held on behalf of schools. Under the current policy these funds belong to the schools and not the Council.	Active	(11.832)	0.000	0.000	(11.832)	(11.832)	(11.832)	(11.832)	The schools balances hold the balances of the maintained schools as they are consolidated and are part of the MKC accounts. This is not our money and is fully delegated to schools.
<b>Tariff Management</b>										
One-off Costs of the HCA Transfer	Potential clawback and financial reporting system requirements.	Active	(0.255)	0.000	0.028	(0.227)	(0.198)	(0.170)	(0.142)	
Tariff Reserve	Funding set aside to manage the potential financial cost to the Council under the Risk Sharing Agreement. This is reviewed on annual basis and if further contributions are required these will be added into the reserve.	Active	(6.341)	0.000	(0.580)	(6.921)	(7.501)	(8.081)	(8.661)	The reserve will remain in place until the required tariff contributions to meet the infrastructure costs have been received
<b>Delivering Capital Programme - GF</b>										
Capital Reserve - GF	GF revenue contributions held to finance the current capital programme.	Active	(14.091)	10.312	1.050	(2.729)	(54.950)	(50.470)	(50.470)	Funding is for specific projects allocated within the current capital programme.
Infrastructure Reserve	Revenue contributions held to finance the prior year, current and future borrowing costs of highways investment in the local network.	Active	(16.498)	0.000	1.077	(15.421)	(14.246)	(13.018)	(13.018)	This reserve will remaining in use for the term of the borrowing - Borrowing terms vary depending on the asset expenditure, but the current programme of work continues until 2038
New Homes Bonus	NHB funding which is allocated within the capital programme together with specific revenue one-off items.	Active	(3.200)	1.728	1.472	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Planning Gain Reserve (S106)	Balance of S106 funds held to be invested in a range of different infrastructure schemes linked to the relevant development agreement.	Active	(1.234)	0.085	0.000	(1.149)	(1.149)	(1.149)	(1.149)	
Waste asset renewal fund	Through annual revenue contributions, the Waste Renewal Fund will be built up to enable the capital financing of replacement waste vehicles, once they reach the end of their useful life.	Active	0.000	0.000	0.000	0.000	(3.891)	(7.782)	(11.673)	
Waste Cashflow Reserve	Equalisation Reserve to manage the timing differences of debt financing costs associated with the new Residual Waste Treatment Facility (RWTF).	Active	(0.893)	0.000	0.790	(0.103)	(0.103)	(0.103)	(0.103)	The borrowing of the RWTF continues until 2042
<b>Covid 19 earmarked one-off reserve</b>										
Covid 19 Expanded Retail Relief cashflow Reserve	To fund our share of the 20/21 deficit in the NNDR collection fund which is payable over the next three years. The deficit was caused by Government giving enhanced business rates relief to the retail, hospitality and leisure sector after our budget was set. As compensation for this additional relief Government paid local authorities s31 grant which was used to create the reserve.	Active	(5.480)	0.000	2.740	(2.740)	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
<b>TOTAL EARMARKED NON DISTRIBUTABLE RESERVES</b>			<b>(109.339)</b>	<b>(0.395)</b>	<b>44.865</b>	<b>(64.870)</b>	<b>(140.586)</b>	<b>(138.757)</b>	<b>(143.728)</b>	
<b>Earmarked reserves</b>										
<b>Distributable reserve</b>										
<b>GF Temporary Earmarked Reserves</b>										
City Archives Project	MKC commitment to 3 external funding bids to deliver Archive projects.	Close from 31 March 2023	(0.004)	0.000	0.004	0.000	0.000	0.000	0.000	Budget rollover from last year for a Heritage project that MKC agreed to match funding for a 2-3 year project from the 18/19 budget.
Community & Cultural Services Review (CCSR)	Transitional funding for the community and cultural services review (CCSR).	Close from 31 March 2023	(0.020)	0.000	0.020	0.000	0.000	0.000	0.000	In 21/22 there is a indicative plan to use the last part of the reserves and also reshape an area of the service.
Conservation Areas	Funding to support the review of Conservation areas.	Active	(0.013)	0.000	0.004	(0.009)	(0.005)	0.000	0.000	
Heritage at Risk	Requirement to engage professional expertise and contractors to address the deterioration of the Council's historic structures. Currently we have several examples where deterioration has reached such a level that without this investment the costs that the Council would have to otherwise incur would be far greater.	Active	(0.046)	0.000	0.003	(0.043)	(0.040)	(0.037)	(0.037)	
Independent Review of Flooding Incident	An Independent Review of the Flooding Incident in May 2018 was requested in June 2018 and commissioned, procured and agreed for delivery by November 2018. Approximately 33% of the work has been completed.	Active	(0.051)	0.000	0.010	(0.041)	(0.031)	(0.021)	(0.021)	
Council Plan 2021/22	To fund the Council Plan Priorities of the Council agreed as part of the setting of the revised Council Plan.	Active	(2.791)	0.265	2.419	(0.107)	(0.062)	(0.062)	(0.062)	
Political Priorities Reserve	To fund the Political Priorities of the Council agreed as part of the 2020/21 and 2021/22 budget process.	Active	(8.714)	0.130	7.265	(1.320)	(0.665)	(0.007)	0.000	
Paper Recycling Market Risk Reserve	To manage the risk the council due to changes in prices for recycling paper	Active	0.000	0.000	(0.700)	(0.700)	(0.700)	(0.700)	(0.700)	
One Off Pressures Funding Reserve	To fund one-off pressure agreed in the Budget for 2022/23	Active	0.000	0.000	(1.177)	(1.177)	(0.350)	0.000	0.000	
European City of Sport	To fund the European City of Sport project	Close from 31 March 2023	(0.034)	0.000	0.034	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
School Mobility Action Plan	To fund School Mobility Action Plan - 1% council tax increase	Close from 31 March 2023	(0.022)	0.000	0.022	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Mobility Action Plan	One off funding set aside to cover up front costs that would later be capitalised once the capital project was formed.	Active	(0.067)	0.000	0.000	(0.067)	(0.067)	(0.067)	(0.067)	
Hot spot litter pick	To target areas with litter that needs clearing to improve the environment	Close from 31 March 2023	(0.017)	0.000	0.017	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.

Reserve	Purpose	Active/finished	Forecast Position 31/03/22	Movement in reserves	In-Year Movements	Forecast Position 31/03/2023	Forecast Position 31/03/2024	Forecast Position 31/03/2025	Forecast Position 31/03/2026	Commentary
			£m	£m	£m	£m	£m	£m	£m	
Tree management survey and strategy	Tree works resulting from the programme of surveys covering MKCC.	Close from 31 March 2023	(0.228)	0.000	0.000	(0.228)	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Estate regeneration	To fund "Getting The Basics Right" in conjunction with Housing	Close from 31 March 2023	(0.068)	0.000	0.068	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Fly tipping	To fund Fly tipping - 1% council tax increase - Getting the basics right	Close from 31 March 2023	(0.027)	0.000	0.027	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Illegal encampments	To fund one fte environmental officer for fixed term to support managing unauthorised encampments	Active	(0.085)	0.000	0.042	(0.043)	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2024.
Environmental Crime Enforcement officers	To fund one environmental officer for fixed term	Close from 31 March 2023	(0.025)	0.000	0.025	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Period Poverty	Reserve needed to ensure that member priorities are delivered during the three year pilot programme.	Close from 31 March 2024	(0.042)	0.000	0.022	(0.020)	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2024.
E&W Contamination reserve	One off funding to encourage residents to recycle better.	Close from 31 March 2023	(0.051)	0.000	0.051	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Mobility Hub	One off scheme to fund the development of the mobility hub in 21/22	Close from 31 March 2023	0.000	0.000	0.000	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Neighbourhood Planning Support	To fund a project officer in planning to support the Planning Improvement Board to drive improvements	Close from 31 March 2024	(0.109)	0.000	0.059	(0.050)	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2024.
Passenger Transport Studies and Projects	To be used to move concessions pass renewals from current format to on-line	Close from 31 March 2023	(0.010)	0.000	0.010	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Resident Involvement	To commission a piece of work to support MKCC to redevelop its resident involvement framework in order to meet the forthcoming strengthened regulatory requirements and to offer additional funding and support to residents' associations once COVID restrictions start to ease.	Close from 31 March 2023	(0.027)	0.000	0.027	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
2022/23 Budget Pressure reserve	To fund budget pressure in 2022/23 due to increase in inflation and demand.	Close from 31 March 2023	(1.514)	0.000	1.514	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Towns Fund Revenue Reserves	To fund the revenue expenditure related to the Towns Fund deal.	Active	(0.004)	0.000	(0.706)	(0.710)	(0.460)	(0.210)	0.000	
Traveller Site Clearance	One of pressure unspent in 21/22 put into a reserve to spend in 22/23. This funding is for site clearance of the Traveller's site.	Close from 31 March 2023	(0.050)	0.000	0.050	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Care Leavers Support	Budget amendments 21/22 - Care Leavers Support - Deposits on Renting £20k and Development of Bond £50k.	Close from 31 March 2023	(0.070)	0.000	0.070	0.000	0.000	0.000	0.000	Young people have been contacted and personal advisors continue to work with those that may be suitable for these schemes. However no expenditure has been incurred to date due to the lengthy process that these schemes will take to approve
School Academy Conversion	Agreed financial support package for school academy conversion to be provided over a three year period starting from April 22.	Close from 31 March 2023	(0.495)	0.000	0.495	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Poverty Strategy	one-off funding is for support to assist poverty strategy. The strategy has been put on hold until 2022/23 because of the pandemic as it relates to networking child poverty and work with community foundation.	Close from 31 March 2023	(0.035)	0.000	0.035	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Children's Centre Activity Sessions	Funding for positive activity sessions through Children's Centres which include physical exercise and group activities to build resilience and strengthen purpose amongst parents and children in material need, helping parents and children make their next steps	Close from 31 March 2023	(0.026)	0.000	0.026	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
HMO License Fee	HMO income is ringfenced and required to be spent on HMO development. Therefore amounts are contributed to the reserve and spent on projects/staff during the year.	Close from 31 March 2023	(0.074)	0.000	0.074	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Homework Club	To fund Community Homework clubs to address educational attainment gaps, and increase deprivation for the most vulnerable, agreed as part of the budget amendments for 21/22	Close from 31 March 2023	(0.030)	0.000	0.030	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Temporary Accommodation Bad Debt Management	Reserve requested to fund bad debt review resource in 22/23 for Temporary Accommodation	Close from 31 March 2023	(0.178)	0.000	0.178	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Regeneration - Estates Renewals Forums	There is a significant amount of planned regeneration activity over the coming year which will require engagement with local communities and other stakeholders.	Close from 31 March 2023	(0.045)	0.000	0.045	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Womans Euro - Woughton On the Green	To fund maintenance and upgrade of changing facilities at Woughton on the Green for use during the Woman's Euro.	Close from 31 March 2023	(0.025)	0.000	0.025	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
Women's Euro	To fund the additional costs of the Women's euro partly due to the increased popularity of the sport since the bid was placed and also following a more detailed assessment of the detailed costs	Close from 31 March 2023	(0.072)	0.000	0.072	0.000	0.000	0.000	0.000	The balance will be fully drawn down by 31st March 2023.
<b>TOTAL DISTRIBUTABLE RESERVES</b>			<b>(15.067)</b>	<b>0.395</b>	<b>10.157</b>	<b>(4.514)</b>	<b>(2.379)</b>	<b>(1.104)</b>	<b>(0.887)</b>	
<b>Total General Fund Reserves</b>			<b>(153.653)</b>	<b>0.000</b>	<b>54.542</b>	<b>(99.110)</b>	<b>(172.692)</b>	<b>(169.588)</b>	<b>(174.342)</b>	
HRA Reserves										
HRA Working Balance										
HRA Balance	Statutory Reserve to hold sufficient revenue funds to meet unexpected or unplanned expenditure or shortfalls to income not allowed for within the Councils landlord function.	Active	(7.259)	0.000	(0.079)	(7.338)	(7.859)	(7.889)	(7.889)	
Delivering Capital Programme - HRA										
Capital Reserve - HRA	HRA Revenue contributions held to finance the current capital programme.	Active	(64.039)	0.000	30.921	(33.118)	(9.921)	(18.936)	(28.528)	Funding is for specific projects allocated within the current capital programme.
Major Repairs Reserve	Statutory reserve maintained to hold capital funding for future investment in the Councils Housing Stock or to repay debt.	Active	0.000	0.000	0.000	0.000	0.000	0.000	0.000	
<b>Total HRA Reserves</b>			<b>(71.298)</b>	<b>0.000</b>	<b>30.842</b>	<b>(40.456)</b>	<b>(17.780)</b>	<b>(26.825)</b>	<b>(36.417)</b>	
<b>Total Reserves</b>			<b>(224.951)</b>	<b>0.000</b>	<b>85.384</b>	<b>(139.566)</b>	<b>(190.472)</b>	<b>(196.412)</b>	<b>(210.759)</b>	